

2017

PRE-PDI COURSES

CERTIFIED DEFENSE FINANCIAL MANAGEMENT (CDFM) MINI-COURSES:

All CDFM pre-PDI mini-courses offered on Monday and Tuesday are aligned to the DoD FM Certification Program competencies and associated proficiency levels. By completing these courses you will gain additional knowledge, earn CPE credits, and fulfill hours toward your DoD FM Certification requirements.

1. DoD Certification Levels 1/2. Competencies - Fundamentals and Operations of Budget (PL1) - 2 hrs; Budget Execution (PL3) - 0.5 hrs; Budget Concepts, Policies, and Principles (PL3) - 0.5 hrs; Audit Concepts, Policies, and Principles (PL3) - 1.5 hrs; Financial Management Analysis (PL3) - 1.5 hrs; Decision Support (PL1) - 2 hrs. (Total PL1 credit hrs: 4; Total PL3 credit hrs: 4)

Course Length: 8 hrs

CDFM Module 1 (Resource Management Environment) - Mini-Course [FMF3989, 8 credit hrs for initial DoD FM certification, 8 CET for recertification at any level]

John Herko, Enhanced Defense Financial Management Training Course (EDFMTC) Instructor

Textbooks will not be provided, but may be purchased on site. Instructors will use the 2013a version of the textbook. This pre-PDI session (eight hour course) is an additional fee of \$250.

CDFM Module 1 (Resource Management Environment) is an intensive one-day (eight hours) mini-course that addresses the material covered in the Enhanced Defense Financial Management Training Course (EDFMTC) related to the Management of Government Resources. Individuals who have completed a significant amount of exam preparation and are looking for a final review prior to taking the exam may find this course helpful.

Learning Objectives:

1. Describe the Federal Legislative Process and its genesis
2. Summarize authorities, responsibilities, and roles of the three Federal Government branches
3. Explain roles of the President, Congress, OMB, DoD, and Government agencies in the Federal budget process
4. List the major components of the Federal budget
5. Identify principal budget execution functions and responsibilities
6. Relate DoD manpower financial budgets to manpower structure
7. Summarize mobilization processes for military and civilian personnel
8. Summarize requirements of the Federal Activities Inventory Reform Act of 1998
9. Describe the key elements of DODI 1400.33 as they relate to the Most Efficient Organization
10. Recognize and use the terms defined in the Commercial Activities Program
11. Describe the Government's ethical standards
12. Identify the statutory Merit Principles and Prohibited Personnel Practices
13. Describe the processes for: Performance appraisal, training, EEO complaint process, poor performance, and conflict resolution
14. Explain a Reduction in Force
15. Describe the Federal employee retirement systems
16. Discuss the concept of internal control
17. Describe the importance and requirements of the Federal Managers' Financial Integrity Act and OMB Circular A-123
18. Summarize standards, techniques, and documentation required in DoD's Internal Control Program

Group Live Presentation. NASBA Field of Study: Finance. Course Level: Basic. Intended Audience: Individuals interested in becoming a CDFM. May 29, 0800-1700, 8 CPEs

2. DoD Certification Levels 1/2. Competencies - Budget Concepts, Policies, and Principles (PL3) - 3.5 hrs; Budget Formulation, Justification, and Presentation (PL3) - 0.5 hrs; Budget Execution (PL3) - 1 hr; Financial Management Analysis (PL3) - 2 hrs; Decision Support (PL1) - 1 hr. (Total PL1 credit hrs: 1; Total PL3 credit hrs: 7)

Course Length: 8 hrs

CDFM Module 2 (Budget and Cost Analysis) - Mini-Course [FMF3990, 8 credit hrs for initial DoD FM certification, 8 CET for recertification at any level]

Siobhan Tack, Enhanced Defense Financial Management Training Course (EDFMTC) Instructor

Textbooks will not be provided, but may be purchased on site. Instructors will use the 2013a version of the textbook. This pre-PDI session (8 hour course) is an additional fee of \$250.

CDFM Module 2 (Budget and Cost Analysis) is an intensive one-day (eight hours) mini-course that addresses the material covered in the Enhanced Defense Financial Management Training Course (EDFMTC) related to Budget and Cost Analysis. Individuals who have completed a significant amount of exam preparation and are looking for a final review prior to taking the exam may find this course helpful.

Learning Objectives:

1. Discuss the organizational structure of DoD
2. Describe the purpose of the PPBE process
3. Describe the functions of planning, programming, budgeting and execution phases of PPBE
4. Discuss roles and responsibilities of key officials involved in the PPBE process
5. Describe key products/documents of the PPBE process
6. Describe purpose and use of the Defense Planning Guidance (DPG)
7. Describe the purpose and use of Resource Management Decisions (RMDs)
8. Describe how Combatant Command priorities are determined
9. Describe how budget estimate submissions are modified
10. Describe the purpose and use of Economy Act Orders and Project Orders
11. Describe how inter-service and intergovernmental agencies are reimbursed for products received and services rendered
12. Describe the purpose and duration of DoD appropriations
13. Describe the three funding policies
14. Describe the purpose and use of Working Capital Funds
15. Describe the purpose and use of Non-Appropriated Funds
16. Explain obligation adjustments available to expired/cancelled appropriations
17. Describe the procedures for recording refunds
18. Describe the Defense Acquisition Management System life cycle
19. State the relationship between cost analysis and the DoD acquisition cycle
20. Identify DoD cost guidance and principles
21. Describe cost estimating techniques and methods used in the acquisition process
22. Describe the purpose of the following DoD acquisition-related requirements/initiatives: Analysis of Alternatives, Cost as an Independent Variable, and Earned Value Management
23. Identify the types of contractor cost data reporting requirements associated with the Earned Value Management System (EVMS)
24. Differentiate between favorable and unfavorable EVMS identified cost and schedule variances
25. Describe fundamental principles of cost and economic analysis
26. Identify statistical techniques used in cost and economic analysis
27. Differentiate between quantifiable and non-quantifiable benefits
28. Explain key elements of the DoD Strategic Management Plan
29. Define Business Process Reengineering (BPR)

30. Explain the key elements of BPR
31. Describe the composition of a successful BPR team
32. Identify the steps of the Lean Six Sigma process
33. Define benchmarking
34. Describe the goals, requirements, and documents of the Government Performance and Results Act (GPRA) and the GPRA Modernization Act of 2010
35. Describe Defense business reform initiatives
36. Distinguish between outsourcing and privatization
37. Identify at least three miscellaneous sources of funds and retention justification

Group Live Presentation. NASBA Field of Study: Finance. Course Level: Basic. Intended Audience: Individuals interested in becoming a CDFM. May 29, 0800-1700 and May 30, 0800-1700, 8 CPEs

3. DoD Certification Level 2. Competencies - Budget Execution (PL3) - 2 hrs; Financial Concepts, Policies, and Principles (PL3) - 2 hrs; Accounting Concepts, Policies, and Principles (PL3) - 2 hrs; Audit Concepts, Policies, and Principles (PL3) - 2 hrs. (Total PL3 credit hrs: 8)

Course Length: 8 hrs

CDFM Module 3 (Accounting and Finance) - Mini-Course [FMF3991, 8 credit hrs for initial DoD FM certification, 8 CET for recertification at any level]

John Herko, Enhanced Defense Financial Management Training Course (EDFMTC) Instructor

Textbooks will not be provided, but may be purchased on site. Instructors will use the 2013a version of the textbook. This pre-PDI session (eight hour course) is an additional fee of \$250.

CDFM Module 3 (Accounting and Finance) is an intensive one-day (eight hours) mini-course that addresses the material covered in the Enhanced Defense Financial Management Training Course (EDFMTC) related to Accounting and Finance, Auditing, and Fiscal Law (Fiscal Law is tested in all three modules). Individuals who have completed a significant amount of exam preparation and are looking for a final review prior to taking the exam may find this course helpful.

Learning Objectives:

1. Summarize constitutional authority for expending funds
2. Explain the authorized "purpose," "time," and "amount," factors in use of funds
3. State possible penalties and reporting requirements associated with an Antideficiency Act (ADA) violation
4. State the purpose and use of a continuing resolution
5. Summarize the roles of accountable officers
6. Describe the four distinct functions of finance
7. Summarize the responsibilities of DoD finance personnel
8. Summarize certifying policies and pecuniary liability
9. Describe public funds safeguard requirements
10. List and summarize the key finance forms used for reporting and accountability
11. List the financial statements included in the Financial Report of the United States Government
12. Summarize the laws and regulations impacting DoD accounting
13. Describe the role of each of the various organizations that impact DoD accounting policies
14. List the types and uses of Government funds
15. Differentiate between and define the functions of proprietary, budgetary, and managerial cost accounting
16. List the general ledger account structure
17. Identify the basic DoD financial statements
18. Explain the legal requirement concerning audit of federal agency financial statements
19. Explain the relationship between the Financial Improvement and Audit Readiness (FIAR) process and the requirement for audited financial statements

20. Summarize the Generally Accepted Government Auditing Standards (GAGAS)
21. Define the types of audits and other engagements performed by auditors
22. List the internal audit groups within DoD
23. Discuss the phases of an audit
24. Discuss the contents and purpose of the audit report

Group Live Presentation. NASBA Field of Study: Accounting (Governmental). Course Level: Basic. Intended Audience: Individuals interested in becoming a CDFM. May 30, 0800-1700, 8 CPEs

4A/B. DoD Certification Level 2. Competencies - Budget Formulation, Justification, and Presentation (PL3) - 1 hr; Financial Management and Reporting Analysis (PL3) - 1 hr; Decision Support (PL3) - 4 hrs. (Total PL3 credit hrs: 6)

Course Length: 16 hrs

CDFM Module 4 (Acquisition Business Management) [FMF2640, 6 credit hrs for initial DoD FM certification, 16 CET for recertification at any level]

*Ed Clancy, Acquisition Business Management (Module 4) Instructor
Rich Arns, Acquisition Business Management (Module 4) Instructor*

The Module 4 Addendum textbook will be provided. This pre-PDI session (eight hours per day for two days) is an additional fee of \$475.

The Acquisition Business Management CDFM Module 4 course is a two-day (16 hours) comprehensive overview of the rules governing the acquisition of major Defense systems from the Program Manager's perspective and incorporates the concepts and rules outlined in the Defense Acquisition Guidebook as well as DoDI 5000.02. The course is designed for DoD financial management personnel as well as those working in the Acquisition field and is intended for individuals who have elected to pursue the CDFM with Acquisition Specialty (CDFM-A).

Learning Objectives:

1. Identify and explain key functions of DoD's decision support systems for strategic planning and resource allocation, determination of capability of needs, and acquisition of systems
2. Describe the Acquisition Program Baseline (APB), the Technology Development Strategy (TDS) and the Acquisition Strategy, to include statutory and regulatory requirements of each
3. Define systems engineering and identify its role in systems acquisition management
4. Explain the principal role of key systems engineering processes, both technical and technical management
5. Recognize key actions of systems engineering applied through the phases of the systems life cycle, and the important input/output products from each phase
6. Identify key systems design considerations required within the systems engineering framework
7. Identify key systems engineering tools, techniques and resources available and/or required for management, oversight and analysis, as well as the documentation requirements
8. Define affordability
9. Describe the concept known as full funding and the concept of cost as an independent variable
10. Describe how affordability is considered during the phases of the system life cycle
11. Explain the difference between life-cycle cost and total ownership cost and describe how each is important in system affordability and management
12. Define Analysis of Alternatives (AOA), recognize its key elements, and explain its role in system concept refinement
13. Describe the principal acquisition program cost estimates, with their approval authority, and the key tools and techniques of life-cycle cost estimating
14. Describe the basic principles of EVM and when EVM is applicable
15. Explain how EVM is valuable to managing an acquisition program
16. Be able to manipulate basic EVM data and interpret the results

17. Recognize the concept of Life-Cycle Sustainment and the Program Manager's responsibilities in implementing a Total Life-Cycle Sustainment program
18. Define Performance Based Life-Cycle Support
19. Explain the key activities in the System Life Cycle
20. Identify the key acquisition milestone documentation required for Program Life-Cycle Sustainment
21. Define Human Systems Integration (HSI) and identify the domains/elements of HIS
22. Explain the importance of HIS relative to the total systems approach of the acquisition process
23. Describe the mandatory requirement for, and the key guidelines for, human factors engineering and human factors integration, as applied to the systems acquisition process
24. Define the terms net-centricity, Global Information Grid (GIG), and National Security Systems
25. Recognize the key concepts for acquiring net-centric Information Technology (IT) and National Security Systems (NSS)
26. Define Defense Business Systems and the Business Enterprise Architecture (BEA)
27. Recognize the process for acquiring a Defense Business System and the actions required to comply with the Clinger-Cohen Act of 1996, as well as those special requirements for acquisition and management of defense business systems
28. Explain the term "technology protection" and also the key policies and procedures for technology protection and who is responsible for their execution
29. Define Critical Program Information (CPI) and Designated Science and Technology Information (DS&TI)
30. Describe important policy issues associated with the DoD Research and Technology Protection (RTP) effort
31. Identify the types of Test and Evaluation (T&E) and explain their purposes to include where within the system life cycle each is appropriate
32. Recognize key T&E planning documents and explain the purpose of each, including the phase of the system life cycle each is due and the management level of review/approval required
33. Explain the difference between milestone decisions and decision reviews
34. Name the major milestone decision points within the system life cycle, explaining the appropriate phase where each occurs
35. Identify the level and timing of major decision reviews
36. Identify the program requirements for executive level review, the reviews required and the roles played by the Defense Acquisition Board (DAB), Information Technology Acquisition Board, Joint Requirements Oversight Council and the DoD Acquisition Executives
37. Explain the Integrated Product Team (IPT) concept and recognize the various types of IPTs
38. Define exit criteria, including its purpose and who creates, reviews, and approves it
39. Explain when, why, and what type of independent assessments are performed
40. Describe the major periodic reports generated during the system life cycle, their purpose, when they are due and who creates, reviews and approves them
41. Describe joint programs and explain key management considerations in the acquisition of joint systems
42. Define an international cooperative program and describe key elements in the management framework for international cooperative programs
43. Explain three key contract cost, schedule, and performance status reports and identify when and under what circumstances they are required
44. Describe the contract quality assurance activity and how it is usually performed
45. Recognize those special considerations relating to the acquisition of services and service related contracts within DoD

Group Live Presentation. NASBA Field of Study: Specialized Knowledge and Applications. Course Level: Intermediate. Prerequisite: General knowledge of financial management and defense acquisition management. Intended Audience: Individuals interested in becoming a CDFM with Acquisition Specialty designation (CDFM-A). May 29, 0800-1700; May 30, 0800-1700, 16 CPEs

INFORMATIONAL DOD FINANCIAL MANAGEMENT CERTIFICATION PROGRAM WORKSHOPS

The Informational DoD Financial Management Certification Program workshops offered on Tuesday will provide you additional information about the program and CPE credits. They are optional and provided at no additional cost.

6. DoD FM Certification Supervisor and Component Certification Authority (CCA) Training

David Mitolo, Financial Workforce Management Division, Office of the Under Secretary of Defense (Comptroller)

Please note: While this workshop provides information about the DoD FM Certification Program and provides 1.5 CPEs, it does NOT provide direct credit toward meeting DoD FM Certification Program requirements.

This course provides targeted training for supervisors and Component Certification Authorities (CCAs) regarding how to evaluate and approve items in the DoD FM Learning Management System (LMS). We will cover: How to log into the DoD FM LMS; An overview of DoD FM LMS; Reviewing Pending Approvals; How to run a user Scorecard as a Supervisor and as a CCA; How to review the Scorecard; How to review Documentation; How to approve/deny an achievement; and How to approve/deny a DoD FM Certification.

Group Live Presentation. NASBA Field of Study: Personal Development. Course Level: Advanced. Prerequisite: General knowledge of the DoD FM Certification Program. Intended Audience: Current or future A2s, CCAs, or supervisors. May 30, 1100-1215, 1.5 CPEs

7A/B. DoD FM Certification User Training (Parts A & B)

*Kellie O'Mara-Gordon, DFMCP3, CDFM, CIA, Program Manager, DoD FM Certification Program, Financial Workforce Management Division, Office of the Under Secretary of Defense (Comptroller)
Daniel Marchinkoski, Information Technology Director, DP George & Company, LLC*

Please note: Workshop 7A/B is also offered on Friday, June 2nd.

While this workshop provides information about the DoD FM Certification Program and provides 3 CPEs, it does NOT provide direct credit toward meeting DoD FM Certification Program requirements.

NOTE: PART A AND PART B MUST BE TAKEN TOGETHER.

This two-part course provides foundational information on the program and then delves deeper into how to complete the three-step process using the FM Learning Management System.

User Training A walks the students through how to evaluate your education and training history. In this class we will cover: Overview of FM Online and FM myLearn websites; How to find Training and Support resources; Review the Certification requirements for each level; How to search for courses in FM myLearn; How to understand the course alignments; How to use the Academic Matrix; and How to complete the Learning History Worksheet.

User Training B walks the students through completing the DoD FM Certification in the DoD FM LMS using the 3-Step Process. The 3-Step Process includes: Record Course, Upload Documentation, and Request Approval. In this class we will cover: How to log into the DoD FM LMS; Overview of DoD FM LMS; Following the Learning History Worksheet to record a course; How to record an academic course; How to upload documentation; How to request approval for an achievement; How to assign the Alternate/Primary Track; How to run user reports; and How to request approval for DoD FM Certification. We will also discuss the interactive Learning History Worksheet and the Academic search tool as well as continuing education requirements.

Group Live Presentation. NASBA Field of Study: Personnel/HR. Course Level: Basic. Intended Audience: All levels of Financial Management. May 30, 1245-1400; May 30, 1430-1515; and June 2, 0915-1030; June 2, 1045-1200, 3 CPEs

MICROSOFT WORKSHOPS

The MICROSOFT workshops offered on Tuesday will provide you additional skills and CPE credits. They are optional and provided at no additional cost.

9. MICROSOFT - EXCEL Tips and Tricks

*Ed Fritts, Senior Financial Systems Analyst, Teksouth Corporation
Joshua Cherkinsky, Senior Financial Systems Analyst, Teksouth Corporation
Brandon Pittman, Senior Financial Systems Analyst, Teksouth Corporation
Benjamin Cella, Program Manager, Teksouth Corporation*

During this workshop you will learn: How to use Flash Fill, Slicers, EXCEL Charts, Conditional Formatting, Formulas, and the best for last –How to use PowerPoint to record all these steps for training, briefings, demos, etc. We'll post all the training materials one week before the National PDI if you want to bring them with you and follow along with the course. The website is: <http://www.teksouth.com/teksouth-desktop-tools/>. Look for 2017 National PDI. Come learn these great tools.

Group Live Presentation. NASBA Field of Study: Finance. Course Level: Basic. Intended Audience: All levels of Financial Management. May 30, 1100-1215, 1.5 CPEs

10. MICROSOFT - EXCEL PivotTables

*Ed Fritts, Senior Financial Systems Analyst, Teksouth Corporation
Joshua Cherkinsky, Senior Financial Systems Analyst, Teksouth Corporation
Brandon Pittman, Senior Financial Systems Analyst, Teksouth Corporation
Benjamin Cella, Program Manager, Teksouth Corporation*

During this workshop you will learn the techniques of creating and using Microsoft's #1 analytical tool in Excel 2010. Areas of focus will include creating, setting up, and basic navigation of PivotTables. We'll also teach you how to add fields, filter pages, adding formulas, applying filters, formatting, drilling down, and other PowerPoint skills. Our training aids will be picture by picture illustrations to help beginners. Our goal is share these great skills to every day EXCEL users so they can spend more time ANALYZING! We'll post all the training materials one week before the National PDI if you want to bring them with you and follow along with the course. The website is: <http://www.teksouth.com/teksouth-desktop-tools/>. Look for 2017 National PDI. Come learn these great tools.

Group Live Presentation. NASBA Field of Study: Finance. Course Level: Basic. Intended Audience: All levels of Financial Management. May 30, 1245-1400, 1.5 CPEs

11. MICROSOFT - Business Intelligence Tools - Power Query, Power Pivot, Power View, and Power Map

*Ed Fritts, Senior Financial Systems Analyst, Teksouth Corporation
Joshua Cherkinsky, Senior Financial Systems Analyst, Teksouth Corporation
Brandon Pittman, Senior Financial Systems Analyst, Teksouth Corporation
Benjamin Cella, Program Manager, Teksouth Corporation*

During this workshop we will demonstrate and explain how each of these powerful EXCEL tools will change the way you do business. The corporate world is already involved in using these powerful tools and we want you to be on the leading edge of this technology too. We'll post all the training materials one week before the National PDI if you want to bring them with you and follow along with the course. The website is: <http://www.teksouth.com/teksouth-desktop-tools/>. Look for 2017 National PDI. Come learn these great tools.

Group Live Presentation. NASBA Field of Study: Finance. Course Level: Basic. Intended Audience: All levels of Financial Management. May 30, 1430-1545, 1.5 CPEs

PDI 2017 THURSDAY AND FRIDAY MINI-COURSES AND WORKSHOPS

MINI-COURSES

All of the mini-courses offered on Thursday and Friday are aligned to the DoD FM Certification Program competencies and associated proficiency levels. By completing these courses you will gain additional knowledge, earn CPE credits, and fulfill hours toward your DoD FM Certification requirements.

13A/B. DoD Certification Level 2. Competency - Budget Execution (PL3).

Budget Execution and Performance Integration - Mini-Course [FMF6416, 2.5 credit hrs]

Honorable Ricardo Aguilera, CDFM, Professor of Practice, CFO Academy, NDU iCollege

This mini-course will address the budget execution and management reporting function within a government organization. The connection between budget formulation, budget enactment, and budget execution will be covered. In addition, an overview of different techniques used to integrate budget and performance will be provided. Examples highlighting the effective use of performance data in supporting budget decision-making will be addressed.

Learning Objectives:

1. Evaluate the key interrelationships between budget formulation, budget enactment, and budget execution
2. Assess the factors and tools in leading successful execution of an organization's budget
3. Examine the role of Congress in budget execution and the Constitutional and legal requirements set forth for this important financial management function
4. Determine how to protect an agency's integrity by providing advice and counsel on compliance with Congressional legislation including appropriations and authorization acts, proper use of funds, as well as the Anti-Deficiency Act
5. Distinguish various uses of performance data and how it can be effectively used to report and monitor budget execution information used to make budget decisions

Group Live Presentation. NASBA Field of Study: Business Management and Organization. Course Level: Basic. Intended Audience: All levels of Financial Management. June 1, 0915-1030; June 1, 1045-1200, 3 CPEs

14A/B. DoD Certification Level 2. Competencies - Accounting Concepts, Policies, and Principles - 1.5 hrs (PL3) and Budget Concepts, Policies and Principles - 1.0 hrs (PL3)

Budgeting and Accounting: Making the Connection - Mini-Course [FMF7082, 2.5 credit hrs]

Phil Davidson, Senior Trainer, Management Concepts, Inc.

This mini-course is designed for junior DoD or contract employees from several different backgrounds: accountants who want insight into DoD budgeting, budgeteers who want insight into DoD accounting, and systems people who want a basic understanding of DoD budgeting and accounting so they can implement new financial systems.

Learning Objectives:

1. Make the connection between budgeting and accounting
2. Apply budget and accounting terminology appropriately
3. Describe the use of the U.S. Government Standard General Ledger account structure
4. Relate budget obligations to DoD assets, liabilities, and expenses
5. Determine unfunded budget requirements from accounting reports. Improve budget estimating with accounting information

Group Live Presentation. NASBA Field of Study: Accounting (Governmental). Course Level: Basic. Intended Audience: Junior DoD or contract employees. June 1, 1400-1515; June 1, 1545-1700, 3 CPEs

15A/B. DoD Certification Level 2. Competency - Accounting Analysis (PL3).

Cost Concepts for Accounting Analysis - Mini-Course [FMF4055, 2.5 credit hrs]

COL Steven G. Hanson, CDFM-A, LSS BB, Army G-1, Compensation and Entitlements Allowances Branch Chief, Management Task Force, USA

In this mini-course we present the use of accounting information to support decision making. The course will discuss cost concepts including cost measurement, types of cost, the development of cost models for different applications, allocation of cost from inputs to outputs, and cost behavior including how measures of productivity relate to unit cost. We will develop a framework for life-cycle cost estimates and explain the use of present value analysis to support the comparison of alternatives over time. In this context, students will develop better understanding of relevant costs and their uses in different processes to support the DoD component fiscal environment to achieve mission goals.

Learning Objectives:

1. Understand varying types of costs and their relevance in different processes and situations
2. Understand and use different measures of cost
3. Use models of cost to derive, calculate, and apply costs to different processes
4. Allocate cost from inputs to outputs and calculate unit cost
5. Calculate life-cycle cost within a given scenario
6. Understand net present value and its use in defense cost analysis

Group Live Presentation. NASBA Field of Study: Accounting. Course Level: Intermediate. Prerequisite: General knowledge of Cost Management. Intended Audience: Financial Managers who use accounting data to influence decisions. June 1, 0915-1030; June 1, 1045-1200, 3 CPEs

16A/B. DoD Certification Level 2. Competency - Financial Management Analysis (PL3).

Cost-Benefit Analysis - Mini-Course [FMF3588, 2.5 credit hrs]

Robert Black, Jr., CGFM, Senior Instructor, Management Concepts, Inc.

This mini-course will introduce cost-benefit analysis and how it is used to support decision-making in the organization, thereby increasing public welfare and improving efficiency.

Learning Objectives:

1. Describe cost-benefit analysis (CBA) and how it is used to justify federal programs
2. Describe CBA fundamentals and underlying cost principles
3. Identify federal sources of cost benefit analysis guidance
4. Define the various types of costs associated with CBA
5. Describe the time value of money and Net Present Value

Group Live Presentation. NASBA Field of Study: Finance. Course Level: Basic. Intended Audience: All levels of Financial Management, but particularly those dealing with Acquisition. June 1, 1400-1515; June 1, 1545-1700, 3 CPEs

17A/B. DoD Certification Level 2. Competency - Decision Support (PL3).

Concepts, Techniques, and Tools that Support Performance Budgeting - Mini-Course [FMF4053, 2.5 credit hrs]

Dr. Natalie Webb, Executive Director and Professor of Economics, Defense Resources Management Institute (DRMI), Naval Postgraduate School

The instructor will develop concepts that support performance management and budgeting at the unit or sub-organization level. Topics will include responding to strategic guidance by mapping strategic goals and objectives to unit or organization goals and objectives; using unit or organization-level goals to establish indicators that provide information on progress towards these goals and objectives; using performance hierarchies to align measures with goals and objectives; and using targets to guide organizational action. Students will gain a better understanding of the overall environment and processes of performance management and budgeting in small organizations within DoD, and will understand better how to think about measuring performance at the unit or sub-organization level.

Learning Objectives:

1. Understand the links between strategic guidance and goals and objectives at the unit or sub-organization level
2. Use unit or sub-organization goals and objectives to establish indicators on performance and efficiency
3. Create a performance hierarchy to align measures
4. Create and use performance targets to guide organizational action

Group Live Presentation. NASBA Field of Study: Economics. Course Level: Intermediate. Prerequisite: Some knowledge of performance measures of efficiency and effectiveness helpful but not required. Intended Audience: All levels interested in tools and ways to think about performance in government organizations and sub-units. June 1, 1400-1515; June 1, 1545-1700, 3 CPEs

18A/B. DoD Certification Level 2. Competency - Decision Support (PL3).

Operational Decision Support - Mini-Course [FMF4049, 2.5 credit hrs]

Lisa Stanley, Senior Financial Analyst, Air Force Financial Management Center of Expertise

This mini-course presents an overview of the decision support process as viewed by resource managers involved in supporting resource decisions. It walks the students through each step in the decision support process, while providing them with techniques and group scenarios to practice using the techniques in the classroom. There is also material on scaling and designing the analysis based on the decision maker and/or decision that needs to be made. The core of the course is the preparation of a Decision Support Analysis in a group setting to highlight the relevant features of a proper decision support analysis.

Learning Objectives:

1. Determine when a decision support analysis is needed and how to prepare one
2. Identify contents of a proper decision support analysis
3. Possess a basic ability to complete the required steps of the decision support process

Group Live Presentation. NASBA Field of Study: Business Management and Organization. Course Level: Intermediate. Prerequisite: General knowledge of Financial Management and features of a decision support model. Intended Audience: All levels of Financial Management. June 2, 1400-1515; June 2, 1545-1700, 3 CPEs

19A/B. DoD Certification Level 2. Competency - Decision Support (PL3).

Business Case Analysis - Mini-course [FMF4050, 2.5 credit hrs]

Karl Jehle, Operations Branch Chief, Air Force Financial Management Center of Expertise

This mini-course presents an introductory look at the contents and steps required to complete a Business Case Analysis (BCA). The course prepares personnel to identify when a BCA is needed, collect the relevant information, and package the information in a document to support the selection of a particular course of action. It begins with an overview of the BCA process and requirements and a discussion of the technical aspects related to a BCA (risk, cost collection, inflation, benefits, etc.). The core of the course is the preparation of a BCA in a group setting to highlight the relevant features of a BCA. At the conclusion of the course, attendees should be familiar with the BCA process and able to identify when a BCA is needed, understand how to complete the analysis, and know where to turn if additional information/assistance is needed.

Learning Objectives:

1. Determine when a business case is needed and how to prepare one
2. Identify contents of a proper Business Case Analysis
3. Possess introductory ability to complete the required sections of a business case

Group Live Presentation. NASBA Field of Study: Finance. Course Level: Basic. Intended Audience: All levels of Financial Management, but particularly those who complete economic or business case analysis. June 2, 0915-1030; June 2, 1045-1200, 3 CPEs

20A/B. DoD Certification Level 2. Competency - Decision Support (PL3).

Enabling Informed Decision Making [FMF4092, 2.5 credit hrs]

*Rick Diggs, CDFM, Deputy Director, Defense Financial Management and Comptroller School
Lt Col David Ratliff, Instructor, Defense Financial Management and Comptroller School*

This mini-course presents a universal Decision Support methodology based on the major tenets of the Military Decision Making Process. This interactive presentation will walk participants through a simplified Decision Support model, emphasizing the deliverables and their importance in providing sound advice. Course sub-topics include: issue identification, stakeholder analysis, establishing and weighting evaluation criteria, types of data and measures, critical thinking and effective communication. The session will conclude with real-world examples of successful and not-so-successful presentation techniques.

Learning Objectives:

1. Define a Decision Support framework and specific enhancing analysis techniques
2. Comprehend the elements of sound critical thinking and effective communication
3. Comprehend the importance of using these techniques to justify your position when advising decision makers

Group Live Presentation. NASBA Field of Study: Business Management and Organization. Course Level: Basic. Intended Audience: All levels of Financial Management. June 2, 0915-1030; June 2, 1045-1200, 3 CPEs

21A/B. DoD Certification Level 2. Competency - Audit Concepts, Policies, and Principles (PL3).

Internal Controls: Meeting Federal Requirements for Accountability - Mini-Course [FMF3589, 2.5 hrs]

Robert Black, Jr., CGFM, Senior Instructor, Management Concepts, Inc.

This mini-course will help participants in reducing the risk of waste, fraud, and mismanagement within their agency, and supporting accountability efforts. Participants will learn what controls are and why they are important; the requirements, standards, and guidance available for internal controls; the importance of risk management; and the eight steps in an internal control process.

Learning Objectives:

1. Define internal controls and their importance
2. Identify the mandates for internal controls in the federal government
3. Define the five GAO standards
4. Describe risk and risk management
5. Identify the eight steps in an internal control process

Group Live Presentation. NASBA Field of Study: Auditing. Course Level: Basic. Intended Audience: Internal Control is for Everyone. June 2, 0915-1030; June 2, 1045-1200, 3 CPEs

22A/B. ~~CANCELLED~~ - DoD Certification Level 2. Competency - Team Building (Lead Teams/Projects) (PL3).

Leadership for the Future - Mini-Course [FML2885, 2.5 credit hrs]

Richard Gustafson, CMA, CDFM, CGFM, Senior Enterprise Architect, Office of the Air Force Deputy Chief Management Officer

Leading teams today requires inspiration, strategic thinking, cross-boundary collaboration, outcome-focused approaches, change management, and innovative decision-making. At its essence, this type of leadership is centered on three primary functions: setting direction; aligning the team; and motivating and inspiring. It also must address a strategic systems thinking approach. While seeking to fulfill these core leadership functions, DoD financial managers must also effectively fulfill the essential management functions of: (1) planning and budgeting; (2) organizing and staffing; (3) controlling; and (4) problem solving.

Learning Objectives:

1. Assess the leadership and management functions associated with the execution of financial management functions and determine how defense financial managers need to operate as they assume leadership positions.

2. Recommend strategies for teams to be both led and managed more effectively.
3. Evaluate how strategic systems thinking can integrate and guide teams better

Group Live Presentation. NASBA Field of Study: Personal Development. Course Level: Intermediate. Prerequisite: General knowledge of team dynamics. Intended Audience: Anyone responsible for leading teams or projects.

23A/B. DoD Certification Level 3. Competency - Budget Execution (PL5).

Budget Execution and Performance Integration - Mini-Course [FMF6417, 2.5 credit hrs]

Honorable Ricardo Aguilera, CDFM, Professor of Practice, CFO Academy, NDU iCollege

This mini-course will address the budget execution and management reporting function within a government organization. The connection between budget formulation, budget enactment, and budget execution will be covered. In addition, an overview of different techniques used to integrate budget and performance will be provided. Examples highlighting the effective use of performance data in supporting budget decision-making will be addressed.

Learning Objectives:

1. Evaluate the key interrelationships between budget formulation, budget enactment, and budget execution
2. Assess the factors and tools in leading successful execution of an organization's budget
3. Examine the role of Congress in budget execution and the Constitutional and legal requirements set forth for this important financial management function
4. Determine how to protect an agency's integrity by providing advice and counsel on compliance with Congressional legislation including appropriations and authorization acts, proper use of funds, as well as the Anti-Deficiency Act
5. Distinguish among various uses of performance data and how they can be effectively used to report and monitor budget execution information used to make budget decisions

Group Live Presentation. NASBA Field of Study: Business Management and Organization. Course Level: Intermediate. Prerequisite: Knowledge of Budgeting Process. Intended Audience: Mid to Senior Level Managers. June 1, 1400-1515; June 1, 1545-1700, 3 CPEs

24A/B. DoD Certification Level 3. Competency - Financial Management Analysis (PL5).

Analytical Decision Making for Financial Managers - Mini-Course [FMF4052, 2.5 credit hrs]

LTC Erin Reeder, CDFM, SAP/ TERP101, Military Associate Chair/ Lecturer, Defense Resources Management Institute (DRMI), Naval Postgraduate School

The instructor will provide an overview of models and tools used to support financial managers in defense organizations. Topics covered will include stakeholder analysis; defining, framing and scoping a problem; formulating and evaluating models; and tradeoff analysis that supports making good choices across alternatives, including cost-benefit analysis, cost-effectiveness analysis, and risk analysis. The focus is on practical application to management decisions, especially those involving resources. Students will develop better understanding of and the ability to apply analytical tools and concepts in support of the DoD component fiscal environment to achieve mission goals.

Learning Objectives:

1. Be able to identify stakeholders and understand stakeholder needs
2. Be able to define, frame, and scope a problem

3. Be able to understand and apply basic models in support of defense decision analysis
4. Explain systems analysis and apply appropriate concepts to a decision problem
5. Apply basic cost-benefit analysis to a scenario
6. Understand the difference between cost-benefit and cost-effectiveness analysis and when to apply each
7. Apply basic concepts of risk analysis to a defense decision problem

Group Live Presentation. NASBA Field of Study: Finance. Course Level: Advanced. Prerequisite: Some experience in critical thinking. Intended Audience: Mid to upper level financial and program managers. June 2, 0915-1030; June 2, 1045-1200, 3 CPEs

25A/B. DoD Certification Level 3. Competency - Advanced Financial Management (PL5).

The Economic Environment and the Application of Economic Tools Supporting Financial Managers - Mini-course [FMF4051, 2.5 hrs]

Dr. Natalie Webb, Executive Director and Professor of Economics, Defense Resources Management Institute (DRMI), Naval Postgraduate School

The instructor will present information on the economic environment of defense that help explain resources available to the national economy, to the public, and for defense. Concepts presented include an abstract model for an economy and the trade-offs made to allocate resources to defense, and tools and concepts of marginal analysis that allow financial managers to make better trade-offs among competing alternative uses of funds. In this context, students will develop better thinking and analytical skills to help shape the DoD component fiscal environment to achieve mission goals.

Learning Objectives:

1. Develop an understanding of the greater U.S. and global economies and the resources available for defense and national security purposes
2. Use a model to visualize tradeoffs between two (or more) categories of resources
3. Apply tradeoff analysis to find economic and efficient uses of resources
4. Apply marginal reasoning to make better choices between or among alternative uses of funds

Group Live Presentation. NASBA Field of Study: Economics. Course Level: Advanced. Prerequisite: Basic macroeconomics helpful but not required. Intended Audience: Those interested in macroeconomics topics that affect defense decision making and a short review of some useful decision. June 1, 0915-1030; June 1, 1045-1200, 3 CPEs

26A/B. DoD Certification Level 3. Competency - Decision Support (PL5).

Multi-criteria Decision-making for Financial Managers - Mini-Course [FMF4056, 2.5 credit hrs]

LCDR Christian Hansen, Lecturer, Defense Resources Management Institute (DRMI), Naval Postgraduate School

The instructor will introduce an approach to the measurement of effectiveness in supporting decision-making by managers in defense organizations. The focus is on practical application to management decisions involving many organizational objectives with emphasis on formulating the problem, understanding the analytical process involved in evaluating potential solution alternatives, and interpreting the results of the analysis in support of choosing a solution. The course will include value-focused thinking, defining objectives, creating objectives hierarchies, identifying attributes, and creating value functions. The results will be used in a cost-effectiveness framework to support the selection of alternatives. Attendees will develop a better understanding of and the ability to make decisions when faced with multiple objectives in support of better decision-making within DoD.

Learning Objectives:

1. Understand and discuss value-focused thinking and its utility in defense decision-making
2. Formulate the correct decision problem and appropriate objectives for choosing a solution
3. Create an objectives hierarchy to support decision analysis
4. Identify attributes of the decision issue
5. Incorporate values and preferences into a decision model
6. Evaluate potential solutions and recommend the optimal solution(s)

Group Live Presentation. NASBA Field of Study: Management Advisory Services. Course Level: Basic. Intended Audience: All levels of Financial Management. June 1, 0915-1030; June 1, 1045-1200, 3 CPEs

27A/B. DoD Certification Level 3. Competency - Decision Support (PL5).**Decision Support for Leaders - Mini-Course [FMF6759, 2.5 credit hrs]**

COL Steven G. Hanson, CDFM-A, LSS BB, Army G-1, Compensation and Entitlements Allowances Branch Chief, Management Task Force, USA

The instructor will build a foundation in model development and expand on it by defining pre-decision analysis (cost estimating tools and effectiveness analysis) and post-decision analysis (cost accounting and performance management), providing elements and examples of each. The instructor will discuss specifying, collecting and using data in analysis, and will identify pre- and post-decision cross-cutting accounting tools that financial managers can employ to improve their decision making, providing more efficient and effective allocation of resources. Benefits of each of the tools and techniques will be presented. The instructor will briefly discuss regression analysis and sensitivity analysis. These issues and concepts provide the foundation required to understand higher level DoD accounting tools, applications, and methods.

Learning Objectives:

1. Identify how to specify, collect, and use data properly
2. Identify tools and techniques that can be applied to pre- and post-decisional analysis and the benefits of each
3. Define regression analysis and sensitivity analysis

Group Live Presentation. NASBA Field of Study: Business Management and Organization. Course Level: Intermediate. Prerequisite: General knowledge of accounting principles and data analysis. Intended Audience: Leaders / Managers who supervise personnel and those with regular decision making responsibilities. June 2, 1400-1515; June 2, 1545-1700, 3 CPEs

28A/B. DoD Certification Level 3. Competency - Decision Support (PL5).**Risk Management - Mini-Course [FMF6758, 2.5 credit hrs]**

Dr. Anke Richter, Professor, Operations Research, Defense Resources Management Institute (DRMI), Naval Postgraduate School

The mini-course focuses on three areas: (1) establishing a quantitative definition of risk; (2) describing the steps to conduct a probabilistic risk analysis; and (3) discussing strategies for mitigating risk. Each of these areas involves a conceptual presentation and discussion followed by examples, the majority of which relate to the public sector. Emphasis is placed on developing a model and using simulation to solve the model and produce a probabilistic description of risk. This quantitative method will be contrasted with more qualitative methods of assessing risk. Different ways to summarize risk into a single

number will also be discussed. The final part of the course will describe strategies for mitigating risk. Determining how the amount of resources to allocate to mitigating risk depends on the decision maker's preferences. The quantitative measure of risk facilitates the primary trade-off to be made by the decision maker: Is the estimated risk reduction offered by an alternative worth its cost?

Learning Objectives:

1. Ask and answer the correct questions to develop a quantitative measure of risk
2. Interpret exceedance curves and use them to compare risks
3. Select the most appropriate summary measure of risk
4. Identify four broad strategies to mitigate risk
5. Determine the appropriate way to trade off between risk and cost

Group Live Presentation. NASBA Field of Study: Management Advisory Services. Course Level: Intermediate. Prerequisite: Some knowledge of probability will be useful. Intended Audience: All levels of Financial Management. June 2, 0915-1030; June 2, 1045-1200, 3 CPEs

29A/B. CANCELLED - DoD Certification Level 3. Competency - Developing Others (Lead People) (PL5).

Leadership for the Future - Mini-Course [FMF2882, 2.5 credit hrs]

Richard Gustafson, CMA, CDFM, CGFM, Senior Enterprise Architect, Office of the Air Force Deputy Chief Management Officer

This mini-course examines the leadership strategies that shape, develop, and motivate the financial management workforce. It describes the environment that today's DoD financial managers must leverage for success, focusing on breaking down stovepipes, growing social networks, technological trends, and managing pressure and disorder in today's world. The mini-course explores creativity and innovation as necessary attributes of a motivated workforce for capitalizing on a world of increasing uncertainty, ambiguity, and change.

Learning Objectives:

1. Analyze conditions under which the financial management workforce can excel
2. Evaluate leadership strategies to motivate the workforce
3. Personal growth and how to maintain your edge in an uncertain world

Group Live Presentation. NASBA Field of Study: Personal Development. Course Level: Advanced. Prerequisite: General background with leading people. Intended Audience: Managers and Leaders of People.

WORKSHOPS

All of the workshops are offered on either Thursday or Friday and will provide CPE credits.

31. Current Budget Issues

*John Roth, Performing the Duties of Under Secretary of Defense (Comptroller)
Davis Welch, Deputy Director, Army Budget, Office of the Assistant Secretary of the Army (Financial Management and Comptroller)
Thomas Simoes, Director, Investment and Development Division, Office of the Assistant Secretary of the Navy (Financial Management and Comptroller)*

Maj Gen James F. Martin, Jr., Deputy Assistant Secretary for Budget, Office of the Assistant Secretary of the Air Force (Financial Management and Comptroller)

This workshop will provide a current overview of the Defense Department's Amended FY 2017 budget request, a look forward to FY 2018 and beyond, and potential future alternative funding profiles. The FY 2018 budget information will include a discussion of the political/economic context, any congressional action to date, strategic themes and priorities, and the key initiatives in the budget. The workshop will also address the status of FY 2017 budget execution.

Group Live Presentation. NASBA Field of Study: Finance. Course Level: Basic. Intended Audience: All levels of Financial Management. June 1, 1045-1200, 1.5 CPEs

32. Budget Execution 102

Roberta Tomasini, CDFM-A, Professor, Financial Management, Defense Acquisition University

This workshop will cover advanced topics in budget execution such as the funding flow from Congress to payment by the U.S. Treasury, nuances of reprogramming actions, appropriation life cycle rules and limits, the three fiscal laws (includes the little known and seldom used flexibility of the bona-fide needs rule), and continuing resolution general rules and little known facts.

Group Live Presentation. NASBA Field of Study: Finance. Course Level: Intermediate. Prerequisite: Basic knowledge of Budget Execution. Intended Audience: Mid-level financial managers. June 1, 0915-1030, 1.5 CPEs

33. The 115th Congress and the DoD Budget

Colonel Randy Toris, CDFM-A, Congressional Budget and Appropriations Liaison, Budget and Appropriations Affairs Directorate, Office of the Under Secretary of Defense (Comptroller)

In January 2017, the first session of the 115th Congress began what is sure to be an eventful year under a new administration. Even with both chambers of Congress and the White House under Republican control, challenges still exist, not least of which is relief from the Budget Control Act. The country still faces enemies, limited resources, and stalemate politics that will impact the way the Department of Defense operates. This workshop is designed to reach from the novice financial manager to the politics-savvy beltway comptroller types and will examine the complex, but symbiotic relationship between DoD and Congress to develop annual appropriations to perform the Nation's security mission in this challenging era of declining budgets and increasing uncertainty around the world.

Group Live Presentation. NASBA Field of Study: Finance. Course Level: Basic. Intended Audience: All levels of Financial Management. June 2, 1400-1515, 1.5 CPEs

34. Congressional Enactment Process

Eric Nemoseck, CDFM, BCEFM-FM L3, DFMCP2, Professor, Financial Management, Defense Acquisition University

As a DoD employee, having a basic understanding of the congressional enactment process and the impact that it has on your program, can have a large impact of your organization's success. This workshop will explain the overall congressional enactment process, including why the Authorization and Appropriation Laws are important, the roles of Congressional staffers, the Congressional committees that review Defense acquisition programs, the general rules of appealing a Congressional mark of the President's Budget, and the importance of the Legislative Liaison Offices involved in the interaction between Congressional and DoD officials.

Group Live Presentation. NASBA Field of Study: Finance. Course Level: Basic. Intended Audience: All levels of Financial Management, but particularly those dealing with Congressionally-appropriated funds. June 1, 1400-1515, 1.5 CPEs

35. 50 Questions Every Budget Analyst or BFM Should Be Able to Answer

Gregory Martin, DAWIA III FM/LCL, PMP, CDFM, CGFM, Professor of Financial Management, Defense Acquisition University

How do I support my program manager (or What questions should I, as the best budget analyst ever, be able to answer before she asks?). This workshop for newish budget analysts walks through many of the questions a great budget analyst should be able to answer about his/her accounts and programs . . . questions with words like apportioned, balance, BTR, reconciliation, earned value, closeout, audit support, expired, lifecycle, expenditure rates, DCMA-approved rates, FM&C's policy. Your job? Know the questions and how to find or figure out the answers!

Group Live Presentation. NASBA Field of Study: Finance. Course Level: Basic. Intended Audience: Budget analysts and those supported by them. June 2, 1545-1700, 1.5 CPEs

36. Installation Organization and Resource Management

*Richard Voigt, Comptroller/N8, Commander, Navy Installations Command
Kathleen Johnson, CDFM-A, Deputy Comptroller/Budget Officer, Navy Region Southwest
Lisa Dela Pena, Supervisory Contracting Officer, Public Works Acquisition Core*

This workshop will cover the Services' Installation Management organizational structure and the development, resourcing, and execution of Installation Management Enterprise Resources.

Group Live Presentation. NASBA Field of Study: Finance. Course Level: Intermediate. Prerequisite: General knowledge in Resource Management. Intended Audience: All levels of Financial Management, particularly those interested in understanding the Services' approach to Installation organization and resource management. June 2, 1045-1200, 1.5 CPEs

37. Resources: What Do We Really Need?

Aron Swyers, Chief, Strategic Plans and Programs, Air Force Financial Management Center of Expertise

With today's shrinking budgets, many organizations feel they are unable to complete mission essential tasks. This session will explore that premise, focusing on the need to differentiate between historical execution and the future tasks that are truly required for national defense. Included will be discussion on the shift from a historical approach of entitlement to one of adjusting to the new realities of reduced levels of service and the tools needed to make resourcing decisions in this new environment.

Group Live Presentation. NASBA Field of Study: Finance. Course Level: Basic. Intended Audience: All levels of Financial Management. June 1, 1400-1515, 1.5 CPEs

38. Behind the Scenes of Intelligence Resourcing

*Carolyn North, CPA, CDFM-A, CGFM, PMP, Program Manager, TASC, an Engility Company
Chris Zimmerman, Comptroller, National Geospatial-Intelligence Agency
Colonel Paige Jennings, G8, INSCOM*

The national news contains stories of investigators and spies using their intelligence talents to solve puzzling cases, but the exciting adventures of the resource management that enable those intelligence capabilities remain a mystery. This workshop takes an unclassified look behind the curtain of intelligence

resourcing, comparing and contrasting the intelligence resourcing processes and structures with that of the non-intelligence DoD resourcing processes. While it's common knowledge the Military Services, USSOCOM, and multiple three-letter agencies possess intelligence capabilities to support their own missions, as well as our national military strategy, the resourcing programs and processes used to fund intelligence requirements are much lesser known. Topics of discussion will include the structure of the Intelligence Community; roles and functions of the Office of the Director of National Intelligence and the Under Secretary of Defense for Intelligence; the Congressional Justification Book and the Congressional Budget Justification Book; the Military Intelligence Program, and the National Intelligence Program.

Group Live Presentation. NASBA Field of Study: Finance. Course Level: Basic. Intended Audience: All levels of Financial Management. June 1, 1545-1700, 1.5 CPEs

39. Joint Service Panel—Challenges and Impacts of the Sustained Austere Budget Environment

Brig Gen (USAF, ret.) Ed Fienga, CDFM, Director, Air Force and National Security Programs, Sehlke Consulting

Maj Gen John Pletcher, Comptroller, Headquarters Air Force Materiel Command

Edward Gardiner, Assistant Deputy Commandant, Resources, Programs and Resources, Headquarters United States Marine Corps

The Services Programmers and developers of the 5-year Program Objective Memorandum (POM) will discuss long-range Service funding and programmatic priorities, to include strategic pivots from the previously submitted POM. Additionally, the Services Programmers will discuss recommended and any forthcoming PPBE-related changes in processes or procedures (Department wide or Service specific). Finally, the Services Programmers will provide an outlook for the future and identify potential impacts of various budgetary environments.

Group Live Presentation. NASBA Field of Study: Business Management and Organization. Course Level: Intermediate. Prerequisite: General knowledge in service budget formulation and the Department's PPB&E processes. Intended Audience: All levels of Financial Management. June 2, 0915-1030, 1.5 CPEs

40. Combatant Command Resourcing Challenges and Successes in a Complex and Changing Environment

D. Mark Peterson, CDFM, Chief Financial Officer, US Special Operations Command

Susan Hirst, CDFM, Deputy Director, Capability and Resource Integration J8, US Cyber Command

Deborah Kelley, Director, Requirements, Analysis and Resources, North American Aerospace Defense Command (NORAD) and U.S. Northern Command (NORTHCOM) (J8)

A panel of senior SES Financial Managers from U.S. Special Operations Command (USSOCOM), U.S. Central Command (USCENTCOM), U.S. Cyber Command (USCYBERCOM), and North American Aerospace Defense Command (NORAD) and U.S. Northern Command (NORTHCOM) provide current insights on their respective Combatant Command (both Geographical and Functional).

Group Live Presentation. NASBA Field of Study: Finance. Course Level: Basic. Intended Audience: All levels of Financial Management, particularly those wanting a better understanding of Combatant Commands (both Geographic and Functional). June 1, 1545-1700, 1.5 CPEs

43. Current Issues in DoD Financial Operations – Looking Beyond the FIAR

Mark Easton, CDFM-A, Deputy Chief Financial Officer, Office of the Under Secretary of Defense (Comptroller)

Wesley Miller, CDFM-A, Deputy Assistant Secretary of the Army for Financial Operations, Office of the Assistant Secretary of the Army (Financial Management and Comptroller)

Karen Fenstermacher, Deputy Assistant Secretary of the Navy for Financial Operations, Office of the Assistant Secretary of the Navy (Financial Management and Comptroller)
Thomas Murphy, CPA, CDFM, Deputy Assistant Secretary for Financial Operations, Office of the Assistant Secretary of the Air Force (Financial Management and Comptroller)
David McDermott, Deputy Director for Operations, Defense Finance and Accounting Services

How are we making the "E" in PPBE much less silent? While the financial audit drumbeat may be the near term priority, getting there and staying there will require some significant changes in both organizational culture and priorities. Come hear what our most senior DoD Financial Managers from OSD, our Military Departments and DFAS—those responsible for financial systems, processes and implementation of standards—see as priorities for change in the coming years. What is working and where are the success stories as we operate in the midst of diminishing resources and higher expectations for compliance and transparency. Learn what they are thinking about issues relating to our people, processes, and systems and how future changes will impact DoD's future business environment and financial operations. Discussion on selected topics include, but are not limited to: Getting Commanders and Functional colleagues engaged; measuring progress and ensuring accountability for results; and communicating the value proposition related to efforts that improve and apply better quality financial information. Come listen, and even challenge this vision for the future of DoD financial operations.

Group Live Presentation. NASBA Field of Study: Accounting. Course Level: Basic. Intended Audience: All levels of financial managers, particularly those interested in the future of DoD financial operations. June 1, 1400-1515, 1.5 CPEs

44. Antideficiency Act – Practical Application

Phil Davidson, Senior Trainer, Management Concepts, Inc.
Marlon Moreira, CPA, Staff Accountant, Office of the Deputy Chief Financial Officer, Office of the Under Secretary of Defense (Comptroller)

This workshop will include discussion on the 12 types of ADA violations and examines which ones are automatic and which ones may be correctable. The four A's include: Appropriation, Apportionment, Allocation, and Allotment. The four M's are: Allowance, Augmentation, Purpose, and Time. Finally, the four Don'ts are: Indemnification, Obligate in advance, Parking of funds, and Voluntary services. This workshop uses real life examples to emphasize legal requirements and how effective funds control can provide the best protection against violations of the ADA.

Group Live Presentation. NASBA Field of Study: Finance. Course Level: Basic. Intended Audience: All levels of Financial Management. June 2, 1545-1700, 1.5 CPEs

45. Responsibilities of Government Officials

Keith Dunn, CDFM, Associate Counsel, Office of the Assistant Secretary of the Navy (Financial Management and Comptroller)

This workshop will address some of the legal and ethical obligations of government officials with a focus on those issues which may have financial consequences, including unauthorized commitments and the responsibilities of accountable officials.

Group Live Presentation. NASBA Field of Study: Regulatory Ethics. Course Level: Basic. Intended Audience: All levels of Financial Management. June 1, 0915-1030, 1.5 CPEs

46. United States Code Title 31: A History of Bad Behavior by Executive Branch Agencies

Keith Dunn, CDFM, Associate Counsel, Office of the Assistant Secretary of the Navy (Financial Management and Comptroller)

This workshop will provide an anecdotal discussion of the history of various provisions in United States Code Title 31, Money and Finance, particularly as such provisions have been enacted by Congress in response to actions by the Executive Branch. The speaker will also discuss how Congress exercises its Constitutional Power of the Purse. The workshop also may discuss significant current developments in fiscal law, as appropriate.

Group Live Presentation. NASBA Field of Study: Business Law. Course Level: Basic. Intended Audience: All levels of Financial Management. June 2, 1400-1515, 1.5 CPEs

47. Shared Services 2017 – The Federal Government and DoD Direction

*Rowan Miranda, Ph.D., Managing Director-CFO Advisory Practice, Accenture Federal Services
Lora Muchmore, Director for Business Integration, Office of the Deputy Chief Financial Officer, Office of the Under Secretary of Defense (Comptroller)
Rosie Tinsley, FMC03, CGFM, Lean6 Green Belt, Director, Strategy, Policy and Requirements, Defense Finance and Accounting Service
Mark Rose, CPA, CGFM, Director of Financial Operations/Comptroller, United States Coast Guard*

The Office of Management and Budget (OMB) and GSA Unified Shared Services Management (USSM) organizations are pushing for shared services across the Federal Government. USSM has established lead agencies for various mission support operations, including financial management, human resources, grants management, and travel. The initiatives also seek to reduce fragmentation and modernize enterprise systems in these areas. In this session, we will discuss the progress, challenges and opportunities in shared services implementations to date and assess the implications for DoD agencies.

Group Live Presentation. NASBA Field of Study: Business Management and Organization. Course Level: Basic. Intended Audience: All levels of Financial Management. June 2, 1045-1200, 1.5 CPEs

48. DATA Act Compliance for Financial Managers

*Sherry Weir, PMP, Partner, Kearney & Company, P.C.
Erica Thomas, CDFM-A, Accountant, Business Integration Office, Office of the Deputy Chief Financial Officer, OUSD(C)
Michele Gaw, CPA, CGFM, DoD FM Cert 3, Director, Accounting Standards and Reporting, Defense Finance and Accounting Service
Justin Marsico, Data Analytics Product Manager, U.S. Department of the Treasury*

The DATA Act requires every federal agency to begin reporting standardized spending data, consistent with the DATA Act Information Model, by May 2017. The Treasury Department and the Office of Management and Budget have laid out a series of steps for financial management office to prepare for, and successfully execute, this requirement. The Treasury Department has built open-source software that assists agency financial managers in testing their standardized data sets, known as the DATA Act Broker. This session will summarize the steps recommended for agencies and will present a brief demonstration of the DATA Act Broker.

Group Live Presentation. NASBA Field of Study: Accounting (Governmental). Course Level: Basic. Intended Audience: All levels of Financial Management, but particularly those responsible for ensuring compliance with the DATA Act. June 1, 1045-1200, 1.5 CPEs

50. You Know How DFAS Supports DoD Appropriated Funds, Now Learn about DFAS Non-Appropriated Fund (NAF) Financial Services Support to DoD

*Gene Kincy, CGFM, CFE, BlackBelt, Director, Defense Finance and Accounting Service—Texarkana
Kayla Harbour, Deputy Director, Defense Finance and Accounting Service—Texarkana
Paul Burk, Deputy G9, Headquarters Installation Management Command*

This workshop will provide information about DFAS NAF Financial Services support to the Army and DoD Instrumentalities within their Morale, Welfare, and Recreation (MWR) programs. The MWR is a quality-of-life program that supports the warfighter. It includes social, fitness, recreational, and educational activities that enhance community life. It attracts and retains quality soldiers and families. As a service provider, DFAS provides Vendor Pay, Payroll, Disbursing, and Accounting services to over 252 customers worldwide. Learn about DFAS NAF Accounting, Accounts Payable, and Payroll responsibilities. See how DFAS uses commercial banking to conduct NAF business.

Group Live Presentation. NASBA Field of Study: Accounting. Course Level: Basic. Intended Audience: All levels of Financial Management. June 1, 0915-1030, 1.5 CPEs

51. Financial Institutions Operating on DoD Installations

William Hawbecker, Director, Department of Defense Banking and Credit Union Programs, Defense Finance and Accounting Service

This workshop will provide an overview of financial institution (bank and credit union) operations on DoD installations. It will include: (1) identification of DoD issuances governing operations of financial institutions on DoD installations and key points from policy; (2) why financial institutions are on installations and how they get there; (3) identification of differences between stateside and overseas operations, to include the DoD Overseas Military Banking Program; (4) how financial institutions support official DoD operations and DoD communities, to include DoD financial education initiatives; (5) discussion of roles and responsibilities of DFAS and the Military Services in administering financial institution operations on DoD installations; and (6) discussion of roles and responsibilities of financial institutions while operating on DoD installations.

Group Live Presentation. NASBA Field of Study: Business Management and Organization. Course Level: Basic. Intended Audience: All levels of Financial Management, particularly those who advise leadership on or require financial services and/or financial education at the installation level. June 2, 1400-1515, 1.5 CPEs

53. Sprint Across the Goal Line to Audit Via a Simplified, Standard, Modern FM Environment!

*Debra Del Mar, Managing Partner, Vanguard Advisors, LLC
Lora Muchmore, Director for Business Integration, Office of the Deputy Chief Financial Officer, Office of the Under Secretary of Defense (Comptroller)
Andrew Morgan, Deputy Assistant Secretary of the Army for Financial Information Management, Office of the Assistant Secretary of the Army (Financial Management and Comptroller)
Jane Roberts, MPA, PMP, CDFM-A, Head, Enterprise Strategy and Initiatives, Office of the Under Secretary of Navy for Management*

The DoD has been engaged in one of the most complex and challenging transformations ever to reform its Financial Management (FM) environment for enhanced mission effectiveness and auditability. The Office of the Under Secretary of Defense (Comptroller) is the principal organization leading this campaign to a simplified future target FM environment that is information driven, standards-based, technology-enabled, auditable, secure, and affordable, with the ultimate goal of repurposing scarce funds and talent for the national security mission. To drive this transformation, the OUSD(C) signed out policy entitled FY2017-2021 DoD FM Functional Strategy and Target Systems Environment. Leveraging a powerful

partnership with the Military Services and DoD Components, the Strategy's implementation is being aggressively driven to a near-term audit-ready state while building a longer-term audit-sustainable target environment. This workshop panel discusses the Services' adoption of the operating tenets and principals of the DoD FM Functional Strategy and implementation status for developing their roadmaps to a target environment that includes fixing their FM ERPs, reducing Legacy Systems and processes, and engaging with FM Shared Services Provider DFAS in meaningful dialogue to achieve these outcome rapidly and completely.

Group Live Presentation. NASBA Field of Study: Business Management and Organization. Course Level: Basic. Intended Audience: FM professionals in operations, systems, and audit readiness. June 1, 0915-1030, 1.5 CPEs

54. Simplifying our Information Technology and Business Environment

Gregory Little, Team Lead, Business Integration Office, Office of the Deputy Chief Financial Officer, Office of the Under Secretary of Defense (Comptroller)

Andrew Morgan, CDFM-A, DFMCP3, Assistant Secretary of the Army for Financial Information Management, Office of the Assistant Secretary of the Army (Financial Management and Comptroller)

Aaron Gillison, DFMCP3, Director, Information and Technology, Defense Finance and Accounting Service

This workshop will focus on the importance of simplifying the way we do business and related IT environment with specific focus on the impact on the Department's auditability. What will it take to get from A to Z? What is DoD strategy to retire legacy systems?

Group Live Presentation. NASBA Field of Study: Business Management and Organization. Course Level: Basic. Intended Audience: All levels of Financial Management, but particularly those involved with FM systems. June 1, 1545-1700, 1.5 CPEs

55. G-Invoicing – Bringing Intragovernmental Buy/Sell Trading Partners Together

Kenneth Schulze, MBA, CMA, Senior Staff Accountant, Office of the Deputy Chief Financial Officer, Office of the Under Secretary of Defense (Comptroller)

Keith Jarboe, CPA, Systems Accountant, Department of Treasury, Bureau of the Fiscal Service

The Department faces numerous challenges to achieving auditability. One of the key challenges is accounting weaknesses related to Intragovernmental Buy/Sell Transactions (IGT) where DoD components have difficulty eliminating financial differences that result from reimbursable work performed between buyer and seller organizations. To better manage buyer and seller transactions, the Department partnered with Treasury to implement its Government Invoicing solution (G-Invoicing). Come to this session to learn more about the Department's transition to Treasury's new Government Invoicing platform for IGT. Session topics will include Treasury's roadmap to Government-wide implementation and the Department's continued partnership with Treasury on this initiative.

Group Live Presentation. NASBA Field of Study: Accounting (Governmental). Course Level: Basic. All levels of Financial Management and Financial System Modernization, but particularly those involved with intragovernmental buy/sell transactions. June 2, 0915-1030, 1.5 CPEs

56. Leveraging Inherent ERP Capabilities and the Power of System Integration

Katherine Hamilton, Account Executive, SAP Public Services

Cindy Tutrow, Branch Chief for Administrative Systems, Financial Systems Division, U.S. Customs and Border Protection

This workshop will discuss the benefits achieved by US Customs and Border Protection from their integrated financial management architecture, which includes natively integrated budget, accounting, procurement, and asset functionality. They will describe the benefits of end-to-end integrated processes, and discuss lessons learned in building their environment in the perspectives of systems implementation, change management, and system sustainment.

Group Live Presentation. NASBA Field of Study: Business Management and Organization. Course Level: Basic. All levels of Financial Management. June 1, 1400-1515, 1.5 CPEs

57. Partnering on Business Systems Technology

Bard Woltman, Managing Director, Deloitte Consulting LLP

Andrew Haeuptle, Director, Defense Business Management, Analysis and Optimization, Office of the Deputy Chief Management Officer

Jane Rathbun, Deputy Director C3CB for Defense Business Systems

Office of the Under Secretary of Defense (Acquisition, Technology, and Logistics)

Gregory Little, Team Lead, Business Integration Office, Office of the Deputy Chief Financial Officer, Office of the Under Secretary of Defense (Comptroller)

Do you cringe when you learn that you will be transitioning to a new business system or deploying a new module? Have you struggled through requirements documentation only to have it redone or ignored? This session will share the industry and DoD's direction on transforming the defense business systems investment process—designed to bring the right business systems capability to you more quickly and more efficiently. Join us for an interactive, dynamic discussion on the DoD's revised approach to improved business systems acquisition and sustainment and changes in your role in the process.

Group Live Presentation. NASBA Field of Study: Business Management and Organization. Course Level: Basic. Intended Audience: C-Level executives, SES, and GS level employees tasked with business system modernization efforts. June 2, 1045-1200, 1.5 CPEs

58. PPBE Shared Services Success with the Defense Agencies Initiative (DAI)

Edward Cody, Director of Financial Management Practice, Definitive Logic

Gregory Little, Team Lead, Business Integration Office, Office of the Deputy Chief Financial Officer, Office of the Under Secretary of Defense (Comptroller)

This workshop will highlight the current successes achieved with the pilot release of PPBE solutions for the Defense Agencies Initiative using the Oracle Hyperion Planning commercial software used across the DoD. We will discuss the components of shared services planning and budgeting, the goals of delivering a consistent model with general capabilities for all 4th estate agencies, and the benefits gained over using legacy tools or spreadsheets. The workshop will discuss the concepts of integrating the solution with the shared services Oracle ERP platform to align actuals to budget and to support spend planning (forecasting).

Group Live Presentation. NASBA Field of Study: Finance. Course Level: Basic. Intended Audience: All level of Financial Management interested in PPBE systems modernization. June 1, 1045-1200, 1.5 CPEs

59. How DoD Financial Management Systems Play a Key Role in Auditability and Managing DoD's Financial Resources

John Argodale, Principal, Kearney & Company

Jeff Green, CPA, DoD Auditor, Kearney & Company

Mobola Kadiri, CDFM, Acting Director, Financial Improvement and Audit Readiness, Office of the Deputy Chief Financial Officer, Office of the Under Secretary of Defense (Comptroller)

William Roberts, DFMCP3, Director, Accountability and Army Audit Readiness, Office of the Assistant Secretary of the Army (Financial Management and Comptroller)

Andrew Morgan, CDFM-A, DFMCP3, Deputy Assistant Secretary of the Army for Financial Information Management, Office of the Assistant Secretary of the Army (Financial Management and Comptroller)

This workshop explains how DoD's financial management systems are key to audit readiness while also supporting budget execution, cost management, and other financial management requirements. The workshop explains the linkages between DoD financial managers who rely on financial management systems for accurate, timely, and useful information, and financial statement auditors who audit financial management systems to assess the reliability of the information these systems produce. Workshop attendees will understand the common ground between financial statement auditors and DoD financial managers, and the important role of DoD financial management systems in achieving audit readiness and managing DoD's financial resources.

Group Live Presentation. NASBA Field of Study: Accounting (Governmental). Course Level: Intermediate. Prerequisite: General knowledge of FM information technology systems and software used within DoD supporting budget execution, cost management and financial reporting. Intended Audience: All levels of Financial Management, particularly budget and accounting. June 1, 1045-1200, 1.5 CPEs

61. Audit is the Department's Best Friend

Alaleh Jenkins, CPA, CDFM, Assistant Deputy Chief Financial Officer, Office of the Under Secretary of Defense (Comptroller)

Wesley Miller, CDFM-A, Deputy Assistant Secretary of the Army for Financial Operations, Office of the Assistant Secretary of the Army (Financial Management and Comptroller)

Ann-Cecile McDermott, CPA, Assistant Deputy Commandant, Programs and Resources and Fiscal Director, U.S. Marine Corps

Thomas Murphy, CPA, CDFM, Deputy Assistant Secretary of the Air Force for Financial Operations, Office of the Assistant Secretary of the Air Force (Financial Management and Comptroller)

Karen Opie-Toler, Accounting Officer, Defense Logistics Agency

This workshop will use our experience in the FY 15/16 military service SBA audits and other organization audit experience to explore: (1) What we are learning; (2) Are we fixing root causes?; (3) How are we prioritizing audit findings?; (4) Are we seeing improvement in our culture?; and (5) What are the hard decisions we need to make?

Group Live Presentation. NASBA Field of Study: Auditing (Governmental). Course Level: Basic. Intended Audience: All levels of Financial Management. June 1, 1045-1200, 1.5 CPEs

62. In Search of the Holy Grail of End-to-End Financial Data: Addressing a Wicked Problem

Christina Canavan, CISA, PMP, CDFM, Managing Director, Deloitte

Lora Muchmore, Director, Business Integration, Office of the Deputy Chief Financial Officer, Office of the Under Secretary of Defense (Comptroller)

Thomas Murphy, CPA, CDFM, Deputy Assistant Secretary for Financial Operations, Office of the Assistant Secretary of the Air Force (Financial Management and Comptroller)

Michele Gaw, CPA, CGFM, DFMCP3, Director, Accounting Standards and Reporting, Defense Finance and Accounting Service

Ms. Brenda Young, DFMCP3, Deputy Comptroller, Financial Audits and Systems, Defense Security Cooperation Agency

Navigating the ever changing landscape of financial data transparency for the Universe of Transaction (UoT) is a wicked problem. Resolving the challenges of end-to-end data transparency, auditability, and accountability would lead to better decision making, more efficient processes, audit readiness, and the need for cost conscientious investments. The challenges seem overwhelming: Fix one problem and you

run into another one – ownership, 'black box' transformations, changes in crosswalks, ongoing sustainment, a holistic view of the UoT – it's daunting and continues to be a challenge to agencies and auditors alike. Understanding the UoT, solving these individual challenges to support better data transparency, auditability, and accountability will be a key to a successful audit/examination as well as improved decision making, etc. This workshop will delve into these wicked problems and financial management and technology approaches to deal with them, providing lessons learned, summary of agency UoT actions, and new opportunities for moving towards the objective.

Group Live Presentation. NASBA Field of Study: Auditing (Governmental). Course Level: Basic. Intended Audience: All levels of Financial Management, particularly those focused on Audit Readiness. June 2, 0915-1030, 1.5 CPEs

63 - The Audit Cycle A Never Ending Journey

*William Holtzman, Senior Accountant, U.S. Army Corps of Engineers
Michael E. Walsh, CPA, Chief, Finance and Accounting Policy Division, U.S. Army Corps of Engineers*

This workshop will take you on a year long journey of the audit cycle. Starting after the receipt of the audit opinion to receipt of the opinion on the next year's financial statements we will take you on a time tested journey of how to complete a successful CFO audit and how to incorporate a robust OMB A-123 Appendix A program all in the same year. During the workshop we will offer lessons learned related to the CFO audit cycle and how to use those test results and those gathered from the OMB A-123 Appendix A program to strength internal controls and get real value out of the audit cycle.

Group Live Presentation. NASBA Field of Study: Accounting (Governmental). Course Level: Basic. Intended Audience: All levels of Financial Management. June 1, 1400-1515, 1.5 CPEs

64. What's So Critical About our Audit Critical Capabilities?

*Alaleh Jenkins, CPA, CDFM, Assistant Deputy Chief Financial Officer, Office of the Under Secretary of Defense (Comptroller)
Anthony Hullinger, CDFM, DFMCP3, Director, Audit Readiness, Defense Finance and Accounting Service*

This workshop will discuss the six capabilities most critical to the Department's Audit. Learn how you can help fix our major impediments.

Group Live Presentation. NASBA Field of Study: Auditing (Governmental). Course Level: Basic. Intended Audience: All levels of Financial Management, particularly those in leadership positions. June 1, 1545-1700, 1.5 CPEs

65. After Several "Clean" Audit Opinions in a Row, What are Key USCG Property Lessons Learned and Remaining Issues

CDR Matthew Manofsky, PE, CGFM, Chief, Audit Remediation Division, U.S. Coast Guard

From beginning balances to supporting asset valuation through disposal, there are key organizational attributes, system attributes, and workflow processes that the Coast Guard had to struggle through to achieve a clean audit opinion. After four consecutive clean audit opinions and stabilizing property and financial reporting processes, we take a look back at the last eight years and tell you what worked and what didn't. A clean audit opinion was just the beginning. We are still struggling through some property issues as we strive to a clean internal controls opinion. We will take a look at what's to come and discuss the steps to take now to make the journey easier along the way.

Group Live Presentation. NASBA Field of Study: Accounting (Governmental). Course Level: Basic. Intended Audience: All levels of property accountants, particularly those organizations or individuals that are trying to establish opening balances. June 1, 1400-1515, 1.5 CPEs

66. Financial Compilation Process

*Dianne Guensberg, CPA, CGMA, Managing Director, Grant Thornton
Fredrick Carr, CPA, CDFM-A, DFMCP3, Associate Deputy Assistant Secretary for Financial Operations, Office of the Assistant Secretary of the Air Force (Financial Management and Comptroller)
Michele Gaw, CPA, CGFM, DFMCP3, Director, Accounting Standards and Reporting, Defense Finance and Accounting Service*

This workshop will pull together and demystify the process for financial statement compilation. It will pass on lessons learned from DFAS and Air Force experts including key information you need to know for an effective and efficient compilation process, what DFAS does, how and what they review, and the key issues they find. In addition, the panel will explore working with OMB and Treasury and what these oversight bodies look for when they are preparing the Consolidated Financial Statements.

Group Live Presentation. NASBA Field of Study: Accounting (Governmental). Course Level: Basic. Intended Audience: All levels of Financial Management. June 1, 1545-1700, 1.5 CPEs

67. Ready, Aim, FIAR, Audit – Beginning Balance Strategies

*John Keating, CPA, CGFM, PMP, Director, KPMG LLP
Wesley Miller, CDFM-A, Deputy Assistant Secretary of the Army for Financial Operations, Office of the Assistant Secretary of the Army (Financial Management and Comptroller)
Karen Fenstermacher, Deputy Assistant Secretary of the Navy for Financial Operations, Office of the Assistant Secretary of the Navy (Financial Management and Comptroller)
Fredrick Carr, CPA, CDFM-A, DFMCP3, Associate Deputy Assistant Secretary for Financial Operations, Office of the Assistant Secretary of the Air Force (Financial Management and Comptroller)
Ann-Cecile McDermott, CPA, Assistant Deputy Commandant, Programs and Resources and Fiscal Director, U.S. Marine Corps*

This workshop will provide insight into the steps beyond FIAR. The Service Level IPAs have been selected, and the audits are underway. How will DoD prepare for the ensuing years of full financial statement audits? Learn how the Components have developed and are executing various beginning balance strategies. Learn what line items are the most critical and ways to provide the auditors comfort that the balances are fairly presented. Additionally, the workshop will map the relationship of various balances in the balance sheet that are critical to successfully withstand audits of the other financial statements.

Group Live Presentation. NASBA Field of Study: Accounting (Governmental). Course Level: Intermediate. Prerequisite: General knowledge in DoD accounting. Intended Audience: All levels of Financial Management, particular those in management roles responsible for transforming DoD business processes to meet the audit standards. June 1, 0915-1030, 1.5 CPEs

68. Peeling the DoD Audit Onion – Pervasive Accounting Issues and How to Proactively Address Them

*Joseph Zajac, Senior Manager, KPMG
Thomas Steffens, CDFM, Chief Financial Officer, U.S. Army Corps of Engineers
Samuel Perez, Deputy for Compliance and Internal Controls/EGEM, HQ USMC, Installation and Logistics
Colleen Swiderski, CPA, Supervisory Accountant, Accounting Operations, Defense Finance and Accounting Service
Laura Murphy, CPA, Division Chief, Financial Improvement and Audit Remediation, NGA, FM-Comptroller*

The challenges in DoD audits providing universes of transactions and responding to sample requests are well known. But as our audits mature and progress beyond these challenges, deeper accounting issues emerge. PP&E, transactions by others, unfilled customer order recognition, completeness of accruals, imputed costs, supporting intragovernmental transactions, and the presentation of footnote disclosures; this course will highlight the accounting issues identified certain DoD audits, recommendations on how to address the issue from the auditors, and management's remediation strategy. Why take this course? Because we don't want you to cry as you peel back the audit onion!

Group Live Presentation. NASBA Field of Study: Accounting (Governmental). Course Level: Basic. Intended Audience: Intended Audience: All levels of Financial Management, particularly individuals involved in audits or audit readiness efforts. June 1, 1400-1515, 1.5 CPEs

69. Mission Critical Assets – Considerations for Implementing the "Go Forward" Environment to Address Evolving Standards and Audit Readiness Challenges across the Department of Defense

*Wm. Matthew Fava, CPA, CDFM, CGFM, CGMA, CFE, Managing Director, PwC Public Sector Practice
Emily Smith, CGFM, Senior Associate, PricewaterhouseCoopers LLP*

Brian Sykes, CPA, Staff Accountant, Office of the Deputy Chief Financial Officer, Office of the Under Secretary of Defense (Comptroller)

William Stringer, Head, Asset Management and FIAR Reporting Branch, Office of Deputy Assistant Secretary of the Navy for Financial Operations, Office of the Assistant Secretary of the Navy (Financial Management and Comptroller)

Patricia Heyman, Government Financial Management Lead, Office of the Deputy Assistant Secretary of the Air Force for Financial Operations, Office of the Assistant Secretary of the Air Force (Financial Management and Comptroller)

This workshop will provide participants with an overview of important accounting guidance, considerations, and challenges to design and implement the Mission Critical Assets "Go Forward" environment. With the release of SFFAS No.'s 48 and 50, DoD has to evaluate next steps in the journey to become audit ready. Audit requirements such as establishing a beginning balance that is compliant with SFFAS No.'s 48 and 50 and implementing a "Go Forward" environment that is compliant with SFFAS No.'s 3, 6 and 10 have to be balanced. This workshop will outline "Go Forward" considerations to include identification and involvement of critical stakeholders, business processes, controls, system changes, modifications to policies/procedures and Universe of Transactions for Mission Critical Assets. The presentation and panel will provide perspectives from leaders at Office of the Under Secretary of Defense (Comptroller), U.S. Navy, and U.S. Air Force.

Group Live Presentation. NASBA Field of Study: Accounting (Governmental). Course Level: Basic. Intended Audience: Financial Management, Acquisitions, and Logisticians. June 2, 1045-1200, 1.5 CPEs

70. "This Land is Your Land...on the Balance Sheet;" FASAB Research and Findings of the Accounting and Reporting of Government Land Project

Bobby Hart, CPA, CFM, CMA, PMP, CGFM, Senior Manager, Ernst and Young

Domenic Savini, CPA, CMA, MSA, Assistant Director, Federal Accounting Standards Advisory Board (FASAB)

This workshop will discuss the research and findings of the Accounting and Reporting of Government Land task force advising FASAB. The task force is researching how current accounting standards for land might be improved, particularly regarding the classification of land as general PP&E or stewardship land. Participants will learn about the information needs of users, information available within program offices and on public websites, and potential next steps for federal accounting standards setting.

Group Live Presentation. NASBA Field of Study: Accounting (Governmental). Course Level: Intermediate. Prerequisite: Basic Property Accounting. Intended Audience: Those interested in the latest updates in Property Accounting. June 2, 1545-1700, 1.5 CPEs

71. The Case for Reasonable Estimates of GPP&E Post-Clean Opinion

*Bobby Hart, CPA, CMA, CFM, PMP, CGFM, Senior Manager, Ernst and Young
LCDR Khristopher Johns, CPA, Coast Guard Property, Audit Remediation, U.S. Coast Guard*

How do you address unsupported GPP&E items post clean audit opinion? This workshop will assist you in valuing items in a post SFFAS #50 AND post clean audit opinion world, whether the items were discovered based on mission and operations or if the items were not properly valued based on a break down in policies, procedures, and/or information systems. A lithe and nimble CFO organization is required in the coming times of greater fiscal austerity, and the techniques discussed in this workshop will assist in addressing the valuation of items discovered after the "we don't know what we don't know" phase of GAAP-compliance.

Group Live Presentation. NASBA Field of Study: Accounting (Governmental). Course Level: Advanced. Prerequisite: General knowledge of Deemed Cost. Intended Audience: Those interested in Property Accounting. June 1, 1045-1200, 1.5 CPEs

72. Use of Analytical and Reporting Tools to Address Audit Concerns

*CAPT Carl Messalle, CDFM, Chief, Office of Financial Reporting Policy and Property, U.S. Coast Guard
Rob Cote, BS, MBA, Instructor, Management Concepts*

The U.S. Coast Guard, as part of DHS, has received four consecutive unmodified audit opinions on its financial statements. Over the last decade, a tremendous amount of remediation efforts have been successfully completed that targeted all areas of the financial statements. Remediation efforts continue today as we strive to improve our ICOFR opinion. As part of remediation and ongoing sustainment efforts, the Coast Guard utilizes Analytical tools to perform reconciliations as well as execute complex analysis of large data/transactions sets to support balances.

Group Live Presentation. NASBA Field of Study: Accounting. Course Level: Intermediate. Prerequisite: General knowledge of accounting principles. Intended Audience: Financial Managers involved in Financial Statements and Audit. June 2, 1045-1200, 1.5 CPEs

73. TI-97 Audit Challenges and Remediation Plan to Drive Strategy Execution

*Johanna Sears, CPA, Manager, PwC Public Sector Practice LLP
Sean Sparks, Team Lead, Financial Improvement and Audit Readiness, Office of the Deputy Chief
Financial Officer, OUSD(C)
Anthony Hullinger, CDFM, DFMCP3, Director, Audit Readiness, Defense Finance and Accounting Service*

This workshop will discuss the Audit Challenges facing TI-97 fund recipients, including the remediation plan to address the Critical Capabilities and ultimately how to drive audit strategy execution. The Critical Capabilities included in the TI-97 Audit Strategy are: Universe of Transactions (UoT), Fund Balance with Treasury (FBWT), Journal Vouchers (JVs), Property - Existence and Completeness (E&C), Property Valuation, Environmental Liabilities (EL), and Information Technology (IT). This strategy is the roadmap for how the Department will remediate audit challenges and achieve a Consolidated full financial statement audit of the Department in FY 2018, inclusive of TI-97.

Group Live Presentation. NASBA Field of Study: Specialized Knowledge and Applications. Course Level: Basic. Intended Audience: All levels of Financial Management, particularly those supervising and

dealing with TI-97 Audit Readiness, Audits, Examinations, and SSAE No. 16s. June 2, 1045-1200, 1.5 CPEs

74. Examining Financial Reporting Processes for Effective Internal Control Test Work

*CDR Michael Danish, CGFM, Deputy Chief, Coast Guard Office of Internal Controls, U.S. Coast Guard
Jennifer Cole, CPA, Team Lead in the Office of Internal Controls, U.S. Coast Guard*

This workshop will examine example financial processes to highlight the differences between activities and control of the activity. Management review control concepts will be discussed as well as appropriate test steps to evaluate control activities.

Group Live Presentation. NASBA Field of Study: Accounting (Governmental). Course Level: Intermediate. Prerequisite: Knowledge of OMB A-123 Appendix A and general accounting. Intended Audience: Financial managers involved in testing controls or having their processes tested. June 2, 1400-1515, 1.5 CPEs

75. "What the SOC?": A Reporting Entities' Guide to Evaluating a SOC 1 Report

*Geoff Weber, CISA, CISM, Partner, KPMG
Steve Camara, CPA, CISA, CISSP, Managing Director, KPMG
James Davila, CPA, DFMCP3, Staff Accountant, FIAR Directorate, Office of the Deputy Chief Financial Officer, Office of the Under Secretary of Defense (Comptroller)
Eric Engelbrektsson, CDFM, CGFM, Chief, Financial Policy Branch, Defense Logistics Agency
Anthony Hullinger, CDFM, DFMCP3, Director, Audit Readiness, Defense Finance and Accounting Service*

This workshop will provide a practical overview of the role of financial managers at Department of Defense (DoD) reporting entities in understanding, reviewing, and monitoring service organization's SOC 1 (SSAE 18/AT-C 320) reports. The presenters will provide attendees with an overview of the SOC 1 report as well as discuss the importance of understanding the scope, extent of control coverage, and conclusions relative to DoD reporting entities.

Group Live Presentation. NASBA Field of Study: Auditing (Governmental). Course Level: Basic. Intended Audience: Service Provider Management, Financial Managers at customer organizations and audit oversight personnel. June 1, 1045-1200, 1.5 CPEs

76. Using DoD SSAE 16 / 18 Service Organization Control (SOC) Reports to Support Your Audits and A-123 Compliance Requirements (Update)

*Bradley Keith, CPA, CISA, PMP, CGEIT, CDFM, Director, PwC Public Services LLP
James Davila, CPA, DFMCP3, Staff Accountant, FIAR Directorate, Office of the Deputy Chief Financial Officer, Office of the Under Secretary of Defense (Comptroller)*

This workshop will provide participants with an update on the current status of Service Organization Control 1 (SOC 1) reports in the DoD, key impacts of SSAE 16 being replaced by SSAE 18, and the status of initiatives to improve the usefulness of the reports to user organizations (and their auditors). This workshop will also include a walkthrough of a typical SOC 1 report, including Complementary User Entity Controls, Complementary Subservice Organization Controls, and provide insights into how the typical user organization can identify Service Organizations that impact their audits and better use these reports.

Group Live Presentation. NASBA Field of Study: Auditing (Governmental). Course Level: Advanced. Prerequisite: General knowledge of Internal Controls. Intended Audience: All levels of Financial Management, particularly those supporting audit/audit readiness efforts. June 2, 0915-1030, 1.5 CPEs

77. Audit Readiness in Full: A Discussion of Agencies Pre-Clean Opinion, Getting a Clean Opinion, and Post-Clean Opinion

*Bobby Hart, CPA, CMA, CFM, PMP, CGFM, Senior Manager, Ernst & Young
CAPT Carl Messalle, CDFM, Chief, Office of Financial Reporting Policy and Property, U.S. Coast Guard*

Wherever your agency is in the GAAP-compliance continuum, this workshop will walk through the organizational perceptions and needs for a pre-clean audit, while actively obtaining the clean-audit opinion, and in order to sustain a clean audit opinion, including change management, the power of “tone at the top” combined with organizational “grass roots” movements, financial statement line item prioritization, and agency governance.

Group Live Presentation. NASBA Field of Study: Auditing (Governmental). Course Level: Intermediate. Prerequisite: Basic audit requirements. Intended Audience: All levels of Financial Management, particularly those personnel getting ready for audit. June 2, 0915-1030, 1.5 CPEs

78. Auditors General - The Evolving Role of Auditors General

*Al Tucker, CPA, CIA, CGFM, CGMA, CDFM-A, Consultant, DJ Business Solutions
Anne Richards, CPA, CIA, Auditor General, US Army Audit Agency
Donjette L. Gilmore, CDFM, DFMCP3, Acting Auditor General, Naval Audit Service
Douglas M. Bennett, CPA, CDFM, DFMCP3, Auditor General of the Air Force*

The role of the military services auditors general has been moving more-and-more towards performance audits – with many requested by operating managers - in recent years. Most likely a new AG will be in place at each service early this year. A panel of recent past and recently appointed auditors general will discuss the impact of the AGs’ evolving role.

Group Live Presentation. NASBA Field of Study: Auditing (Governmental). Course Level: Basic. Intended Audience: All levels of Financial Management. June 1, 0915-1030, 1.5 CPEs

79. Manager's Toolkit for a Successful Financial Statement Audit Engagement

Lorin Venable, CPA, Assistant Inspector General, Financial Management and Reporting, DoD Office of Inspector General

This workshop will provide a foundation for managers and others who may not work with external auditors on a regular basis for how to establish good working relationships and communications as well as how to decipher what documentation the auditors need versus what documentation may exist. I will include examples and lessons learned from some prior and ongoing financial statement audits and examinations across the Department. The workshop will also focus on roles, responsibilities, and expectations from the management perspective as well as the auditor perspective.

Group Live Presentation. NASBA Field of Study: Auditing (Governmental). Course Level: Basic. Intended Audience: Financial managers and those supporting financial statement audits. June 2, 1400-1515, 1.5 CPEs

80. Enterprise Risk Management: Updating the Value Proposition

*Todd Grams, Managing Director, Deloitte and Touche, LLP
Douglas Clift, PMP, BSP, Chief, Office of Risk Management and Program Evaluation, Department of Commerce, U.S. Census Bureau
Marianne Roth, Chief Risk Officer, Consumer Financial Protection Bureau
Jason Leecost, CFE, Director of Operational Risk Analysis Division, Ginnie Mae*

How do you assess risk of mission failure or degradation? What criteria do you use for measuring risk? Is risk assessment a consistent and deliberate part of your everyday activities? How do we manage enterprise risk? What is the value proposition regarding ERM? Is it my job as a resource manager to know about everyone's risk? Come join us for an information-packed session on OMB Circulars A-11 and A-123 perspectives on Enterprise Risk Management as well as some keen lessons learned from agencies that have applied ERM practices. You may leave the session thinking of risk in a whole new way.

Group Live Presentation. NASBA Field of Study: Business Management and Organization. Course Level: Basic. Intended Audience: All levels of Financial Management, particularly those interested in enterprise risk management. June 1, 1400-1515, 1.5 CPEs

81. Risk: It's More than Modeling Uncertainty

Dr. Robert Bickel, Technical Director, Air Force Financial Management Center of Expertise

We've all heard about the importance of including a risk assessment in our financial estimates. However, risk is more than adjusting the numbers and should be an integral part of the decision making process. This presentation will discuss how many risks are not financially based, how to include non-financial risk in an overall analysis, and how to make risk relevant to the final recommendation/decision.

Group Live Presentation. NASBA Field of Study: Specialized Knowledge and Applications. Course Level: Basic. Intended Audience: All levels of Financial Management, particularly those supporting decision makers. June 2, 0915-1030, 1.5 CPEs

82. CFO Role in Cyber Security

*Rowan Miranda, Ph.D., Managing Director-CFO Advisory Practice, Accenture Federal Services
Craig Bennett, CGFM, Deputy CFO, U.S. Coast Guard
Jeffery Ford, Director, G8, United States Army Cyber Center of Excellence
CAPT Glenn Hernandez, CISSP, Chief Information Security Officer, U.S. Coast Guard*

The CFO's responsibility for managing enterprise risk has become more complex with the pervasive cybersecurity threats facing government agencies. CFOs are pressed to take a more active role in cybersecurity, as investment in this area increases, accountability for security remains fragmented, and enterprise risk management includes security as a focus. This session examines the role of the CFO in working with CIOs and CISO's in this important area.

Group Live Presentation. NASBA Field of Study: Business Management and Organization. Course Level: Basic. Intended Audience: Financial Managers and IT Systems Leaders. June 1, 0915-1030, 1.5 CPEs

83. Prioritizing Risks at Customs and Border Protection (CBP) Fleet Management to Inform Budgetary and Strategic Decisions

*Denise Lippuner, CGFM, CPA, Partner, Grant Thornton LLP
Ann-Cecile McDermott, CPA, Assistant Deputy Commandant, Programs and Resources and Fiscal Director, U.S. Marine Corps*

Prioritizing risks determines how to apply resources to respond to the most important risks. Find out how Customs and Border Protection (CBP) perform Strategic Risk Assessments (SRAs) to prioritize risks and influence budgetary and strategic decisions.

Group Live Presentation. NASBA Field of Study: Management Advisory Services. Course Level: Basic. Intended Audience: Financial, performance and program managers. June 1, 1545-1700, 1.5 CPEs

84. Streamlining Compliance through GRC - Integrating A-123 Updates and More!

Robert Thorson, Senior Manager, Accenture Federal Services
Simone Reba, Senior Financial Manager, Accenture Federal Services

In 2016 OMB updated Circular A-123 to require holistic Enterprise Resource Management capabilities. These requirements combined with existing FISCAM, FMFIA, and other auditability requirements are continuing to put stress on compliance teams across agencies. Come listen to how automated Governance, Risk, and Compliance (GRC) solutions are helping agencies streamline these requirements, save time, manpower, and how they are preparing to meet these more stringent guidelines.

Group Live Presentation. NASBA Field of Study: Auditing (Governmental). Course Level: Basic. Intended Audience: All levels of Financial Management, Risk Management, and Internal Controls. June 2, 1045-1200, 1.5 CPEs

85. Linking Internal Control with Lean Six Sigma and ISO 9000 Quality Management

CDR Michael Danish, CGFM, Deputy Chief, Office of Internal Control, U.S. Coast Guard
CDR David Hatchett, Aviation Logistics Center Comptroller, U.S. Coast Guard

This workshop will give an overview of three common process management processes and identify their complementary relationships. The objective is to introduce terminology and concepts from each and demonstrate how these efforts can be work together. Examples from Coast Guard business centers (finance and aviation logistics) will be provided.

Group Live Presentation. NASBA Field of Study: Business Management and Organization. Course Level: Basic. Intended Audience: Those interested in management accounting and process improvement. June 2, 0915-1030, 1.5 CPEs

87. Audit and Financial Management Analytics in DoD are a 'Big Data' Problem

Joseph Horab, Director of Program Performance and Analytics, CALIBRE
Gregory Little, Team Lead, Business Integration Office, Office of the Deputy Chief Financial Officer, Office of the Under Secretary of Defense (Comptroller)

Information has replaced technology as the central and most critical asset to be managed by organizations. By harnessing the power of "Big Data" created by this crucial element of the business environment, organizations are able to more accurately predict trends in both performance and resource requirements. In particular, building and leveraging a Department of Defense (DoD) business data analytical environment provides new opportunities to identify cost/benefit relationships. This workshop will demonstrate how to derive value from enterprise information, processes and techniques for big data collection, enrichment, and trend analysis, as well as capabilities needed to create data informed decision-making models to ensure the efficient and effective application of resources.

Group Live Presentation. NASBA Field of Study: Finance. Course Level: Basic. Intended Audience: Anyone interested in the use of Big Data analytics to conduct Finance, Business Management, and Audit Services. June 2, 0915-1030, 1.5 CPEs

88. Story Telling with Data Visualization

Scott O'Keefe, Data Analyst, CALIBRE
Sarah Holden, Senior ORSA, Office of the Deputy Assistant Secretary of the Army for Cost and Economics, Office of the Assistant Secretary of the Army (Financial Management and Comptroller)

Creating dashboards provides a universal space for identifying and observing variable relationships from a mix of data sources. The next generation of dashboard tools available to the data analytics community allows for a more nuanced visualization of critical data and trends to better "tell the story" necessary to make pivotal decisions. Using our innate ability to pick out patterns, structures, and outliers, visualization tools can provide an intuitive way to view and explore data. This workshop will demonstrate how to use unique and targeted visualization tools to ask better questions of financial and performance data and to facilitate quicker, more well-informed business decisions.

Group Live Presentation. NASBA Field of Study: Statistics. Course Level: Basic. Intended Audience: All levels of Financial Management, particularly those dealing with large data sets coming from multiple data sources. June 2, 1400-1515, 1.5 CPEs

89. Leveraging Business Intelligence Tools as a Force Multiplier

Ariane Whittemore, Director, Grant Thornton, LLP

Paulette Freese, MBA, Assistant Director, No-Appropriated Fund Policy, Office of Military Community and Family Policy, Office of the Under Secretary of Defense Personnel and Readiness

Andreas Lucido, CDFM, Manager, Grant Thornton, LLP

This workshop provides two real world applications of Business Intelligence (BI) tools to improve Financial Management, tie resources to outcomes, and enable improved Warfighter Readiness. U.S. Army Central Command (ARCENT) G8 is implementing an initiative that uses data analytics to measure and assess ARCENT financial goals. This initiative provides leadership with the ability to identify, resolve, and manage financial liabilities and readiness of ARCENT to perform its global mission in the Central Command (CENTCOM) area of responsibility (AOR). To improve the management of its global mission, ARCENT developed a systematic and repeatable data-driven approach to performance automation by leveraging BI software, which integrated 22 financial reports from 13 systems of record and created an analytic capability to measure performance and financial obligations. Through this effort, ARCENT was able to improve data quality and reporting by integrating multiple financial management and ERP systems. From a non-appropriated fund perspective, the Office of Deputy Assistant Secretary of Defense Military Community and Family Policy (DASD MC&FP) is using data analytics to evaluate the cost and performance of Morale, Welfare, and Recreation (MWR) activities by Service and across DoD. Use of BI tools has enabled MC&FP to conduct trend analysis, respond to RFIs from Senior Leaders and GAO within hours vice days, and detect potential funding issues before they occur.

Group Live Presentation. NASBA Field of Study: Accounting (Governmental). Course Level: Intermediate. Prerequisite: General familiarity with government finance and accounting. Intended Audience: All levels of Financial Management, particularly those who are involved with Non-Appropriated Fund management. June 2, 1045-1200, 1.5 CPEs

90. Visualizing and Using Spending Data

Sherry Weir, PMP, DATA Act Program Director, Kearney & Company, P.C.

Justin Marsico, DATA Act PMO Analytics Lead, Bureau of the Fiscal Service, U.S. Department of the Treasury

Bryce Pippert, Principal, Booz Allen Hamilton

The government-wide data structure created by OMB and the Treasury Department under the DATA Act makes new visualizations and tools possible. These new visualizations and tools will both improve public transparency and allow agency leadership to derive better insights and make data-driven decisions. This session will introduce the Treasury Department's plans to improve the USASpending.gov website and consider how agencies are planning to deploy internal tools to use spending information for management, once it is expressed as standardized data.

Group Live Presentation. NASBA Field of Study: Business Management and Organization). Course Level: Basic. Intended Audience: All levels of Financial Management, but particularly those responsible for Planning, Programming, Budget and Execution. June 2, 1545-1700, 1.5 CPEs

91. Fact Based Decision Making

Dr. Robert Bickel, Technical Director, Air Force Financial Management Center of Expertise

This session will discuss the need to ground any decision support analysis in facts. While many of us are fluent in processing DATA, not all data is created equal. The need for unbiased facts, how to determine if the correct level of detail is being included, and how different sets of facts can change the recommended outcome will be discussed. Included will be multiple examples of the correct and incorrect use of data and how to differentiate between facts and data.

Group Live Presentation. NASBA Field of Study: Business Management and Organization). Course Level: Basic. Intended Audience: All levels of Financial Management, particularly those who use/need data to inform their decisions. June 2, 1400-1515, 1.5 CPEs

92. Cost Benefit Analysis

Debbie Hahn, Professor, Financial Management, Defense Acquisition University

This workshop will provide an overview of Cost Benefit Analysis, what it is, and how it is used, followed by a discussion of several techniques used in CBA, Present Value, Payback Period, etc., and concluding with a discussion of the benefits of developing a CBA environment in your organization.

Group Live Presentation. NASBA Field of Study: Business Management and Organization. Course Level: Basic. Intended Audience: All levels of Financial Management. June 1, 1545-1700, 1.5 CPEs

93. What Do You Think about That; Critical or Not?

Rick Diggs, CDFM, Deputy Director, Defense Financial Management and Comptroller School

Get ready for an interactive session that will advance your views about critical thinking. Opinions and beliefs based on critical thinking stand on firmer ground than those formulated through less rational processes. This dynamic workshop will explore the basic intellectual standards of critical thinking, identify common obstacles to critical thinking, and provide useful tools for the practical application of critical thinking principles. Takes Rick's previous workshop "I'm not being critical, I'm just thinking," to the next level.

Group Live Presentation. NASBA Field of Study: Management Advisory Services. Course Level: Basic. Intended Audience: All levels of Financial Management. June 1, 0915-1030, 1.5 CPEs

94. Perfectly Off-Center: When Our Decisions Defy Economics

Lt Col David Ratliff, PhD, Instructor, Defense Financial Management and Comptroller School

Join us for a fun and interactive exploration of several prevalent biases which probably affect your decision making. We will identify, describe, and evaluate the implications of economically inconsistent or inefficient decisions many of us fall victim to, and provide some remedies and tools to assist in your critical thinking processes. A great complement to Workshop 93, "What Do You Think About That; Critical or Not?".

Group Live Presentation. NASBA Field of Study: Economics. Course Level: Basic. Intended Audience: All levels of Financial Management. June 2, 1545-1700, 1.5 CPEs

95. Maximizing Excel 2013 Capability – Driving Business Intelligence (BI)

Lt Col Michael Kwasnoski, Requirements Branch Chief, Office of the Deputy Assistant Secretary of the Air Force (Budget)

Capt Michelle Snow, CDFM, Deputy Chief, Data and Emerging Systems, Budget Programs, Office of the Deputy Assistant Secretary of the Air Force (Budget)

Jason Erar, Budget Analyst, Office of the Deputy Assistant Secretary of the Air Force (Budget)

Angela Schmidt, Delivery Executive, Microsoft

Scott Silvasy, Data Platform Specialist, Microsoft

This course will provide an intro into Excel 2013's new add-ins: Power View, PowerPivot, PowerMap and PowerQuery. Power View is an interactive data exploration, visualization, and presentation dashboard, allowing you to quickly create a variety of visualizations that are interrelated and interactive, including drill-down from HQ to Major Commands and local units all on one page. PowerPivot incorporates several features and capabilities of Access, but places them in a tool familiar to all - Excel. PowerMap takes your 2D data sets and creates a 3D visualization tool, allowing you to create visual tours to share with others. Lastly, PowerQuery allows you to discover, combine, and refine data across a wide variety of sources. Join us as we showcase these powerful Office 2013 capabilities and how the Air Force is maximizing business intelligence through their use.

Group Live Presentation. NASBA Field of Study: Accounting. Course Level: Basic. Intended Audience: All levels of Financial Management. June 2, 1400-1515, 1.5 CPEs

97. Cost Management Versus Cost Accounting: Should I Care?

Lora Muchmore, Director for Business Integration, Office of the Deputy Chief Financial Officer, Office of the Under Secretary of Defense (Comptroller)

Andrew Haeuptle, Director, Defense Business Management, Analysis and Optimization, Office of the Deputy Chief Management Officer

This workshop will focus on what cost accounting entails and how it can both inform management decision making and improve financial auditability.

Group Live Presentation. NASBA Field of Study: Accounting. Course Level: Basic. Intended Audience: All levels of Financial Management. June 1, 1545-1700, 1.5 CPEs

98. Cost Management Implementation Perspectives from Fort Belvoir

Dr. Dale Geiger, DBA, CGFM, CMA, Cost Management and Control SME, Government Management Corporation

Kelly Burger, Lead Manpower Analyst, USAG Fort Belvoir

Mike Bidelman, Director of Resource Management, USAG Fort Belvoir

Berry Patrick, Director of Morale, Welfare, Recreation, USAG Fort Belvoir

The panel will bring four different perspectives from the recent cost management implementation at one of the Army's largest installations. Dr. Geiger will provide an academic overview. Mike Bidelman, the Resource Manager, will provide the RM perspective. Berry Patrick, the Director of Morale, Welfare and Recreation, will provide the manager's viewpoint and his ACE, analytic cost expert, will add the support staff perspective. This workshop should be of great interest to any organization seeking more cost effective use of increasingly constrained budget.

Group Live Presentation. NASBA Field of Study: Business Management and Organization. Course Level: Basic. Intended Audience: Anyone with less than needed budget looking for ways to accomplish their mission. June 1, 1045-1200, 1.5 CPEs

99. Preparing the Way for "Every Dollar Counts" Cost Analysis

*Leslie Casson Stevens, CPA, CGFM, Industry Value Advisor. SAP Public Services, Inc.
Brian Jacobs, DAWIA3, Cost Estimating, Chief, Cost and Performance Management Division, Office of the Deputy Assistant of the Army for Cost and Economics*

This workshop will discuss how the Army has incorporated into its financial system design the foundation to support in-depth cost analysis. The Army is working to move toward a more cost-conscious culture, and away from the traditional focus solely on budget execution that can lead to suboptimal decisions, such as a "use or lose" mentality and "harvesting" of savings from those who operate efficiently. The presenters will discuss the Army's new direction and the systems and policies that support its implementation.

Group Live Presentation. NASBA Field of Study: Accounting (Governmental). Course Level: Basic. Intended Audience: Finance and Budget personnel concerned with analyzing the cost of operations. June 2, 1045-1200, 1.5 CPEs

102. Earned Value and the Acquisition Program

Robert Gustavus, CPA, Professor, Financial Management, Defense Acquisition University

This workshop presents basic earned value terms and concept and how Earned Value can and should be used to support acquisition programs. It'll answer fundamental questions like, What am I looking at and what does it mean to me as the budget analyst and my program?

Group Live Presentation. NASBA Field of Study: Specialized Knowledge and Applications. Course Level: Basic. Intended Audience: All levels of Financial Management. June 1, 0915-1030, 1.5 CPEs

103. Financial Management and Program Management: Integration and Intersections

Brian Schultz, Professor, Program Management, Defense Acquisition University

The cost estimators, earned value specialists, and financial managers are a means to an end for the single point of an acquisition program's responsibility, accountability, and ownership: the Program Manager. This workshop explores the effective integration of these disciplines to support critical thinking and decision-making at the program level. How can you most effectively support your program leadership?

Group Live Presentation. NASBA Field of Study: Business Management and Organization. Course Level: Basic. Intended Audience: All levels of Financial Management with interest in how they can most effectively support their program leadership. June 1, 1045-1200, 1.5 CPEs

104. Indirect Cost Rates - Your Biggest Contract Cost Driver?

Gregory Martin, CDFM, CGFM, PMP, DAWIA III, Professor of Financial Management, Defense Acquisition University

You know that you pay for your contractors' labor and materials for the work it provides directly to you. But did you know that you also pay for your contractor's CEO, comptroller shop, security team, and housekeeping staff? This workshop discusses and explores contractor indirect costs - what they are, how they fit into your contractor's rates, and how contractor business decisions and events unrelated to your work can affect what you have to pay. Bonus short topic: This flash topic will show how the government's unique progress payments and performance based payments enhance contractors' return

and can change the dynamics of government contractor's cash flow - the other half of the story that needs to be included when discussing percent of profit/fee on government contracts.

Group Live Presentation. NASBA Field of Study: Finance. Course Level: Basic. Intended Audience: Financial management, including those involved in budget, proposal price evaluation and program offices. June 1, 1400-1515, 1.5 CPEs

105. Shaping Future Program Success: Cost, Budget and Opportunity Management Considerations in the Acquisition Strategy

Brian Schultz, Professor, Program Management, Defense Acquisition University

With an emphasis on cost, budget, and should cost (opportunity management), this workshop will address key elements of the acquisition strategy and how they are inter-related, requiring critical thinking. The workshop will also discuss the importance of critical thinking and some methods that teams can use to enable this thinking when developing the strategy. The workshop will conclude with some proven practices and ideas to enable tailoring and streamlining the strategy to fit the program unique circumstances. Topics being addressed are: (1) What is an acquisition strategy?; (2) What are the key content areas?; (3) What tools can be used to develop the strategy?; (4) How does the cost estimate affect the strategy, including cost drivers?; (5) How does the budget and proposed funding profile affect the strategy?; (6) How does should cost affect the strategy?; (7) How can we tailor the strategy to get a streamlined approach?; and (8) Where can we get help?

Group Live Presentation. NASBA: Field of Study: Business Management and Organization. Course Level: Intermediate. Prerequisite: General knowledge of an acquisition strategy and defense acquisition. Intended Audience: All levels of Financial Management, but more focused on those who work in a program office or are involved in acquisition. June 2, 1400-1515, 1.5 CPEs

106. DCAA-DCMA-DFAS Roles in Contract Close-out – It's a Team Effort

*Anita Bales, Director, Defense Contract Audit Agency
Rebecca Beck, Deputy Director, Defense Finance and Accounting Service—Columbus
Tim Callahan, CPCM, Executive Director for Contracts, Defense Contract Management Agency*

This session will provide an overview of the contract closeout process and the roles the three key Defense Agencies play in the process. The workshop will include actions being taken to reduce the amount of overage contracts – a significant DoD priority. Untimely closeout of contracts results in risk to the Department related to unliquidated obligations, expiring and canceling funds.

Group Live Presentation. NASBA Field of Study: Accounting (Governmental). Course Level: Basic. Intended Audience: All levels of Financial Management, particularly those working with contract closeout. June 1, 0915-1030, 1.5 CPEs

108. DoD FM Certification Update

*Glenda Scheiner, DFMCP3, CDFM-A, Director, Human Capital and Resource Management, Office of the Under Secretary of Defense (Comptroller)
Dr. Dennis Davis, Comptroller Proponency Program Manager, Office of the Assistant Secretary of the Army (Financial Management and Comptroller)
Regina Watkins, DFMCP3, CDFM, Director, Human Capital Strategy, Office of the Assistant Secretary of the Navy (Financial Management and Comptroller)
Mike Cerda, DFMCP3, Director, Workforce Management and Executive Services, Office of the Assistant Secretary of the Air Force (Financial Management and Comptroller)
Rosie Tinsley, DFMCP3, CGFM, Lean6 Green Belt, Director, Strategy, Policy and Requirements, Defense Finance and Accounting Service*

This workshop will be a panel discussion with representatives from OSD, USA, DoN, USAF, and DFAS who will provide the current status of the DoD FM Certification program. OSD will provide the overall big picture and the Component reps will address the status of the program and ongoing initiatives within their Component.

Group Live Presentation. NASBA Field of Study: Personal Development. Course Level: Basic. Intended Audience: All levels of Financial Management. June 1, 0915-1030, 1.5 CPEs

109. FM Competencies and Your Professional Development

Glenda Scheiner, DFMCP3, CDFM-A, Director, Human Capital and Resource Management, Office of the Under Secretary of Defense (Comptroller)

Dr. Pamela Clay, Senior Financial Management Workforce Analyst, Directorate of Human Capital and Resource Management, Office of the Under Secretary of Defense (Comptroller)

This workshop will provide an update on FM Workforce professional development initiatives to include: training and development information and various development tools such as career roadmaps and individual development plans.

Group Live Presentation. NASBA Field of Study: Personnel/HR. Course Level: Advanced. Prerequisite: Basic knowledge of DoD HR policy and competency management. Intended Audience: GS 11 and above Financial Management and/or Human Resources Personnel. June 1, 1545-1700, 1.5 CPEs

110. Continuing Education and Training (CETs) and How to Get There on a Shoestring Budget

Tracy Gifford, DFMCP3, CDFM, Senior Financial Management Analyst, Directorate of Human Capital and Resource Management, Office of the Under Secretary of Defense (Comptroller)

This workshop will review FM Certification CET policy updates, defining what counts and what doesn't count for CETs, and how to best manage CET requirements from both a user's and supervisor's viewpoint. From an organization's view of the CET requirements, this workshop will discuss how to support both users and supervisors without breaking the organization's training budget. There will also be tips on managing CETs to show that it doesn't have to be that complicated.

Group Live Presentation. NASBA Field of Study: Personal Development. Course Level: Basic. Intended Audience: All levels of Financial Management, specifically those with FM certification and Supervisors. June 2, 1400-1515, 1.5 CPEs

111. Department of Defense Human Capital Matters

Edith Olson, Senior Human Resources Specialist, Defense Civilian Personnel Advisory Service, Department of Defense

This workshop will provide Department of Defense information and discussion on relevant civilian personnel matters and programs. This includes an overview of the Department's civilian matters in the Fiscal Year 2017 National Defense Authorization Act; discussion and update on the Defense Personnel Management Appraisal System; Overview of the Department's Talent Acquisition System; and Strategic Workforce Planning - the critical path to success as a leader.

Group Live Presentation. NASBA Field of Study: Personnel/HR. Course Level: Basic. Intended Audience: All Department of Defense Civilian Careerists. June 1, 1400-1515, 1.5 CPEs

112. Building Employee Engagement in the FM Workforce

Tim Bowden, Executive Director for Consulting Delivery for the People and Performance Consulting Division, Management Concepts, Inc.

CDR Rosario Russo, CGFM, Business Process Reengineering Project Officer, U.S. Coast Guard

For years, agencies and organizations of all sizes and with varying missions have been challenged to maintain a fully engaged workforce. And, despite a focus on improving engagement at the highest levels of Government, sustained improvement continues to prove elusive for many organizations. In this workshop participants will learn about the roots of employee engagement, understand the role of effective leadership in sustaining an engaged workforce, and create a roadmap for improving engagement within their teams and organizations. By learning to focus on a priority goal or business outcome, participants will identify the key to unlocking sustained improvements in organizational climate, engagement, and performance.

Group Live Presentation. NASBA Field of Study: Business Management and Organization. Course Level: Basic. Intended Audience: All level of Financial Management, but particularly those who lead teams and organizations. June 1, 1045-1200, 1.5 CPEs

113. Leadership Keys to Success – A Pathway to Excellence

Honorable Chip Fulghum, Deputy Under Secretary for Management, Department of Homeland Security

Get perspective from a senior executive on four keys to being successful as a leader. This session explores ways YOU can make a difference in your organization. Learn to develop people, build trust, cultivate relationships, and communicate more effectively. This is a high-energy, entertaining session that will inspire you to do more and lead others from ANY level in your organization.

Group Live Presentation. NASBA Field of Study: Personal Development. Course Level: Basic. Intended Audience: All levels of Financial Management. June 2, 1400-1515, 1.5 CPEs

114. The Power of 8s

Dave Weinberg, CDFM, Owner, DaveSpeak

Numbers are a fact of life as are people. Both numbers and people take practice. Some are better at numbers than people and some are better at people than numbers. This presentation shows you how one number in particular is more powerful than all the others. It will teach you that if you can harness the power of 8's, you can harness the power of people. Both numbers and people are here to stay. Why not learn more about each? Enjoy this leadership lesson that will enrich your interaction.

Group Live Presentation. NASBA Field of Study: Personal Development. Course Level: Basic. Intended Audience: All levels of Financial Management, particularly those supervising and dealing with people. June 2, 1545-1700, 1.5 CPEs

115. Taking Care of People

Dave Weinberg, CDFM, Owner, DaveSpeak

Taking Care of People...The resource that really matters is people. You know we have to take care of people, but do you really know what that means? The challenges of today make it more important than ever, so listen, learn, and laugh with this high-energy presentation that will leave you wanting more! This workshop (presented by a former Air Force FM Colonel) gives you his list of what it means to take care of people in an energetic, anecdotal, real life approach...and challenges you to do it better.

Group Live Presentation. NASBA Field of Study: Personal Development. Course Level: Basic. Intended Audience: All levels of Financial Management. June 1, 1045-1200, 1.5 CPEs

116. Taking Care of Customers

Dave Weinberg, CDFM, Owner, DaveSpeak

Customers are people too...and if you think about it, they are the reason you exist! But when has anyone ever trained you to deal with them? Take a moment to learn some elements of what it means to take care of customers with more stories and more energy that'll give you something to think about!

Group Live Presentation. NASBA Field of Study: Personal Development. Course Level: Basic. Intended Audience: All levels of Financial Management. June 1, 1545-1700, 1.5 CPEs

117. Master the Art of the Successful Interview

*Roger Bick, DFMCP3, Chief, Integration Division, Office of the Air Force Civil Engineer
Drew Blundell, Systems and Design Consultant, Office of the Air Force Civil Engineer
Maj (Dr.) Jennette O'Bryhim, DDS, MS, Diplomate, American Board of Periodontology, Chief of Periodontics, DENTAC, Ft Leonard Wood, MO*

This workshop will provide tips and techniques to help individuals effectively market themselves in a job interview and to help them successfully snag their dream job.

Group Live Presentation. NASBA Field of Study: Personal Development. Course Level: Basic. Intended Audience: All attendees. June 2, 1545-1700, 1.5 CPEs

118. Maximize the Value of Your Resource Management Experience

*Todd Schafer, CDFM-A, CGFM, Executive Director and Director of Staff, United States Pacific Fleet
Heidi Grant, Deputy Under Secretary of the Air Force, International Affairs, Department of the Air Force
Kathy Watern, Executive Director Air Force Life Cycle Management Center
Maj Gen (USAF, ret.) Al Flowers, Chief Operating Officer, Federal IT Consulting*

The knowledge, skills, and abilities you develop every day as you serve as a resource management professional and the education, training, and collaboration available via the ASMC PDI can prepare you to compete for senior leader positions operating from an enterprise-wide perspective. This workshop, led by Senior Executive Service members who started their careers in the resource management arena, will provide insight on how to maximize your daily interactions to prepare you for future opportunities with increased responsibility. By optimizing the actions you take on a daily basis, you will be able to shape your future and the future of the organizations you support. The workshop will also provide ideas on how you may assert your leadership throughout your organization as DoD is "Catching the Wave" to auditability. Audit is a team sport and all resource management professionals need to be leading the charge.

Group Live Presentation. NASBA Field of Study: Personal Development. Course Level: Intermediate. Prerequisite: General knowledge of Resource Management functions. Intended Audience: All levels of Resources Managers, particularly those who want to leverage their experience to lead institutions. June 1, 1400-1515, 1.5 CPEs

119. How to Ask Powerful Questions

Debbie Hahn, Professor, Financial Management, Defense Acquisition University

How to Ask Powerful Questions — it would be based on two books "Leading with Questions" by Michael Marquardt and "The 7 Powers of Questions" by Dorothy Leeds. The concept/approach is how to lead an organization or influence people (both at home and office) by asking them questions causing them to reflect on a situation. Outline the types of questions relevant for different situations, environments, and goals.

Group Live Presentation. NASBA Field of Study: Business Management and Organization. Course Level: Basic. Intended Audience: All levels. June 1, 1045-1200, 1.5 CPEs

120. Executive Coaching

Debbie Hahn, Professor, Financial Management, Defense Acquisition University

This workshop will include discussion on the value of coaching and differentiate it from mentoring and consulting. In addition, it will outline the steps involved in coaching process. Coaching is becoming more and more prevalent in DoD as it aids high-performers in reaching stretch goals, by focusing their efforts and improving their critical thinking. It has proven to be very valuable.

Group Live Presentation. NASBA Field of Study: Personal Development. Course Level: Basic. Intended Audience: All levels. June 2, 1045-1200, 1.5 CPEs

121. DoD Business Advisors—Unique Opportunities and Roles for Financial Managers

Robert Gustavus, CPA, Professor, Financial Management, Defense Acquisition University

In today's acquisition program offices, logistical support organizations, base operations, and contract administration organizations, those in the roles of being a Business Financial Manager, Budget Analyst, Budget Execution and Performance Integration Analyst, Cost Estimating and Analysis, or Earned Value Management can and should wear the hat of being a "Business Advisor" to their organization. This workshop focuses on expanding their respective roles to focus on providing advice/making decisions from a more encompassing viewpoint of understanding the dynamics of cost and schedule as related to total costs. Macro level topics that impact total cost and performance will be addressed to illustrate how a better understanding of basic economics, industry perspectives/needs, cost drivers, and schedule impact can potentially help reduce final costs by providing sound business advice/making good business decisions.

Group Live Presentation. NASBA Field of Study: Business Management and Organization. Course Level: Basic. Intended Audience: All levels of Financial Management. June 2, 0915-1030, 1.5 CPEs

122. Having a Seat at the Table - Look at Me When We're Talking

*Lt Col Sabine Peters, Instructor, Defense Financial Management and Comptroller School
Ms. Cathy Dale, CDFM, DFMCP3, LSS GBC, Financial Systems Accountant, Defense Contract Management Agency
Ms. Kathy ChenPetrus, Budget Analyst, NGA*

In this workshop, we will share strategies for successful interaction/collaboration in small groups when a member of the team is deaf/hard of hearing. Effective communication among team members isn't always as successful as it could be, even when everyone can hear and speak the same language. Using personal accounts, we work through scenarios that draw attention to communication barriers. We offer simple suggestions for improved group interactions that afford a deaf/hard of hearing member of a team the opportunity to be actively engaged.

Group Live Presentation. NASBA Field of Study: Communications. Course Level: Basic. Intended Audience: Anyone interested in learning about ways to overcome communication barriers when interacting with team members that are deaf/hard of hearing. June 2, 0915-1030, 1.5 CPEs

123. Make Training Fun

Major Michael Chua, APDP CE Level 2, Course Director, Air Force Professional Financial Management Course, Defense Financial Management and Comptroller School

Ever dread attending your monthly office training? This workshop will arm you with tips, tricks, and techniques to make financial management (FM) training fun. The instructor will navigate the class through proven methods and best practices that will keep your audience engaged and excited to learn about FM.

Group Live Presentation. NASBA Field of Study: Personal Development. Course Level: Basic. Intended Audience: All levels of Financial Management. June 1, 1545-1700, 1.5 CPEs

124. MICROSOFT - Power View and Power Map

*Ed Fritts, Senior Financial Systems Analyst, Teksouth Corporation
Joshua Cherkinsky, Senior Financial Systems Analyst, Teksouth Corporation
Brandon Pittman, Senior Financial Systems Analyst, Teksouth Corporation
Benjamin Cella, Program Manager, Teksouth Corporation*

During this session we will go into detail of how to build a Power View and Power Map display from scratch. You'll watch a short 3 minute video of a Corporate boss explaining why she likes Power View over PowerPoint. The amazing display it presents over the normal PowerPoint. Corporate offices are using this great feature and we as a DOD component have the opportunity to learn how to use these free add-in tools and know of another way to brief to our Senior Leaders. Imagine having the power to drill down during a live presentation is one of many features Power View brings to all of you. We'll post all the training materials one week before the National PDI if you want to bring them with you and follow along with the course. The website is: <http://www.teksouth.com/teksouth-desktop-tools/>. Look for 2017 National PDI. Come learn these great tools.

Group Live Presentation. NASBA Field of Study: Finance. Course Level: Basic. Intended Audience: All levels of Financial Management. June 1, 0915-1030 and June 2, 1545-1700, 1.5 CPEs