Behind the Scenes of Intelligence Resourcing

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What is Intelligence?

• Intelligence is information gathered within or outside the U.S. that involves threats to our nation, its people, property, or interests; development, proliferation, or use of weapons of mass destruction; and any other matter bearing on the U.S. national or homeland security.

• Intelligence can provide insights not available elsewhere that warn of potential threats and opportunities, assess probable outcomes of proposed policy options, provide leadership profiles on foreign officials, and inform official travelers of counterintelligence and security threats.

Reference credit: dni.gov
The Intelligence Cycle

Process of collecting information and developing it into intelligence for use by IC Customers

• Planning and Direction
  – Policy makers or military commanders express a need for intelligence information to help them accomplish their missions

• Collection
  – Human Intelligence (HUMINT)
  – Signals Intelligence (SIGINT)
  – Geospatial Intelligence (GEOINT)
  – Open-Source Information (OSINT)
  – Measurement and Signature Intelligence (MASINT)
  – Imagery Intelligence (IMINT)
The Intelligence Cycle (cont.)

• Processing and Exploitation
  – Synthesizing raw data into a usable form
• Analysis and Production
  – Integration or all available data into a report or finished study
• Dissemination
  – Finished product is delivered to consumer
Who Makes Up the Intelligence Community (IC)?

Federation of executive branch agencies and organizations that work separately and together to conduct intelligence activities.

7 “non-Defense” elements

2 independent agencies

8 DoD elements
Intelligence Resourcing Components

• National Intelligence Program (aka “The NIP”)
  – Intelligence activity that includes all programs, projects, activities, and personnel who support national priorities
  – Executive Order 12333 and Title 50 Section 3002
  – Overseen by CFO, ODNI

• Military Intelligence Program (aka “The MIP”)
  – Intelligence activity conducted by the military departments that support tactical U. S. military operations
  – OSD, Military Departments, U.S. Special Operations Command, NGA, DIA, NRO, NSA
  – Overseen by Director of MIP resources, OUSD-I
National Intelligence Program (NIP)
Programs and Components

Defense

General Defense Intelligence Program (GDIP)
- Defense Intelligence Agency
  - Analysis and HUMINT Collection
- Military Services
  - Science & Technology Intel
  - Foreign Military Analysis
  - Weapon System Capabilities
  - MASINT Collection
  - Force Protection
  - Military Counter Intelligence

Consolidated Cryptologic Program (CCP)
- National Security Agency
  - Signals Intelligence Collection, Processing, Analysis, Cyber Intelligence

National Reconnaissance Program (NRP)
- National Reconnaissance Office
  - Space System Acquisition/Overhead Collection

National Geospatial-Intelligence Program (NGP)
- National Geospatial-Intel Agency
  - Geospatial Intelligence Processing & Analysis
Federal Bureau of Investigation
WMD, Counterterrorism, Counterintelligence

Drug Enforcement Administration
Illegal Drug Trafficking and nexus to Counterterrorism

Department of Energy
Counterintelligence, Counterproliferation

Department of Justice (DOJ)

Federal Bureau of Investigation
WMD, Counterterrorism, Counterintelligence

Drug Enforcement Administration
Illegal Drug Trafficking and nexus to Counterterrorism

Department of Homeland Security (DHS)

Department of Homeland Security
Homeland Defense; State, Local, Tribal, & Private Partnerships

Coast Guard
Maritime and Homeland Defense

Department of State (State)

Department of State
Diplomatic Reporting and Analysis

Department of Treasury (Treasury)

Department of Treasury
Terrorist Finances

Central Intelligence Agency (CIAP)

Central Intelligence Agency
HUMINT, Covert Action, Analysis

Office of the Director of National Intelligence (ODNI)

Office of the Director of National Intelligence
IC Oversight and National Intelligence Centers

Independent Agencies
Military Intelligence Program
How is Intelligence Resourcing Governed?

- Congressional Oversight
- Office of the Director of National Intelligence (ODNI)
- Office Under Secretary of Defense for Intelligence (OUSD-I)
- Resourcing Component Managers
How is Congressional Oversight Different for Intelligence Resourcing?

- Four Congressional committees oversee all of the DoD budget:
  - Appropriations Committees (HAC-D, SAC-D)
  - Authorization Committees (HASC, SASC)

- Intelligence resourcing receives additional oversight from two permanent committees:
  - U.S. House Permanent Select Committee on Intelligence (HPSCI)
    - Created in 1977
    - Oversight over all 17 IC organizations
  - U.S. Senate Select Committee on Intelligence (SSCI)
    - Created in 1976
    - Oversight over all 17 IC organizations
History of Office of the Director of National Intelligence (ODNI)

• Post 9/11 investigations proposed sweeping change in the Intelligence Community, resulting in Congressional passage of the Intelligence Reform and Terrorism Prevention Act of 2004 (IRTPA).
  – The IRTPA created the Office of the Director of National Intelligence (ODNI) to oversee a 17-organization Intelligence Community (IC).
  – Authorized to manage IC and improve information sharing, promote a strategic, unified direction, and ensure integration across the nation’s IC.
  – ODNI officially established in 2005.
History of ODNI (cont.)

• The DNI, in compliance with the law:
  – Serves as the President’s principal intelligence advisor;
  – Oversees the National Intelligence Program (budget, which was $53.0 billion in FY2016);
  – Establishes Intelligence Community priorities with clear and measurable goals and objectives;
  – Set direction through policies and budgets;
  – Ensures integration of IC personnel, expertise, and capabilities;
  – Provides leadership on IC cross-cutting issues; and
  – Monitors IC agency and leadership performance;
  – President’s Daily Brief (PDB)
Office of the Under Secretary of Defense for Intelligence (OUSD-I)

- The OUSD(I) was created after 9/11 with the National Defense Authorization Act of 2003
- Intended to improve Department of Defense collaboration and coordination for intelligence activities
- Serves as the Secretary of Defense representative to ODNI
- Responsible for all defense intelligence, counterintelligence, and security policy, planning, and oversight.
- Governs the Military Intelligence Program (MIP)
Service Component Resource Managers

• Each of the services have a flag officer designated as their resourcing component manager
  - Ex. Army G2 has a senior resource manager Senior Executive and a Senior Executive component manager for each of MIP and NIP

• Each of the agencies also have governance over their specific funding
  - Ex. National Security Agency has authority over the Consolidated Cryptologic Program (CCP)
What Else is Unique About Intelligence Resourcing?

- Budget Justification Documents
  - Congressional Budget Justification Book (CJB)
  - Congressional Justification Book (CJB)

- Clearance Requirements

- Waivers for Data Transparency

- Auditability
  - Good news story
  - Classified Auditors
  - Systems
Intelligence Resourcing Summary:

- Specific Resourcing Programs: NIP and MIP
- Additional Governance and Oversight: HPSCI and SSCI
- Clearance Requirements and Classified Environments
- Waivers and Exceptions
- Auditability
Questions for the Panel?
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Intelligence Community & DoD

National Intelligence
Includes Defense Intelligence, 2 independent agencies, and 7 non-defense agencies

Military Intelligence
Also Includes SOCOM and OSD

NIP

DoD

MIP
Intelligence Community Overview

Intelligence Community Resourcing

**Human (HUMINT):** Gathered from a person on ground
- **Defense Intelligence Agency (DIA)**
  - $$$ General Defense Intelligence Program (GDIP)

**Geospatial (GEOINT):** Gathered from satellite, aerial photography, mapping/terrain data
- **National Geospatial-Intelligence Program (NGA)**
  - $$$ National Geospatial Intelligence Program (NGP)

**Signal (SIGINT):** Gathered from interception of signals
- **National Security Agency (NSA)**
  - $$$ Consolidated Cryptologic Program (CCP)
# NIP and MIP Characteristics

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